

Strategic Planning in Citriculture: An Optimization Approach

Cassiano Tavares^a, Pedro Munari^{a,*}

^a*Federal University of São Carlos, Production Engineering Department, Rodovia Washington Luis Km 235, São Carlos, CEP 13565-905, São Paulo, Brazil*

Abstract

The worldwide citrus market has been impacted by various factors in recent years, including population growth, phytosanitary diseases, high costs of agricultural inputs, and diminishing planting areas. As a consequence, producers in this sector have attempted to find tools to support strategic planting decisions, and thus meet international contract demands. This paper proposes an optimization tool for supporting the strategic planning of planting decisions in citriculture, based on mathematical models and algorithms that address real-world requirements. The motivation for this study stems from our collaboration with one of the world's largest orange juice producers. We consider specific characteristics of the citrus business, estimates for productivity and eradication, and desired balance levels for orange varieties and plant age groups. To the best of our knowledge, there are no previous studies proposing optimization approaches that explore these unique characteristics of citrus strategic planting. We validate the effectiveness of the proposed approach through computational experiments using realistic instances based on the company's data. The results show that our approach provides effective support to decision making and can significantly increase fruit box production over a 30-year planning horizon while, most importantly, satisfying all the company's requirements on varietal and age balance as well as planting and eradication control.

Keywords: Optimization, Strategic planning, Planting, Citrus, Mathematical model

1. Introduction

Brazil is currently the biggest orange producer in the world, considering both fruit and juice [1]. Overall, agrifood chains represent approximately 25% of Brazil's Gross Domestic Product (GDP), 30% of the country's jobs, and almost 50% of all Brazilian exports [2]. The citriculture generates an annual turnover of around 14 US\$ billion for the Brazilian economy [3]. The total shipments of Brazilian orange juice from July to December 2022, which is equivalent to the first six months of the 2022/2023 harvest, reached a total volume of 586,313 tons, which represents an increase of more than 17% compared to the same period of the previous harvest (2021/2022), where 500,323 tons were exported [4]. Regarding revenue, exports of this commodity totalled US\$ 1.1 billion in the period, equivalent to an increase of around 37% above the gain of US\$ 803.8 million registered between July and December 2021. The largest production of concentrated orange juice takes place in the Citrus Belt region, which includes the state of São Paulo and the south of the state of Minas Gerais [3]. São Paulo is responsible for producing approximately 80% of the national export volume.

*Corresponding author

Email addresses: cassiano.tavares@estudante.ufscar.br (Cassiano Tavares),
munari@dep.ufscar.br (Pedro Munari)

19 Orange crops are classified in agribusiness as perennial due to the plant’s life cycle, which
20 exceeds 15 years. This extended life cycle allows for multiple harvests from a single planting
21 [5]. This feature introduces several challenges due to variability in production at each harvest,
22 which directly impacts the management process and financial performance of the crop, often
23 relying on external investments [6, 7]. It is not uncommon to observe a sharp drop in fruit
24 productivity at the end of the life cycle of the plants. Therefore, eradicating older plants and
25 planting new seedlings becomes a critical decision [6]. Additionally, the crop is susceptible
26 to phytosanitary diseases, with the most frequent being greening (*huanglongbing* or HLB),
27 citrus variegated *chlorosis* (CVC), and citrus canker [8, 9, 10]. The study of these diseases is
28 not within the scope of this paper, and we refer the interested reader to, e.g., [8, 9, 10]. By
29 the second half of 2023, Brazil was suffering from the lowest stock of orange juice since June
30 2011, primarily due to climate change and the greening disease, both of which affect orchards
31 and reduce the quality and productivity of the fruit. In August 2023, there were 84,745 tons
32 of juice stored by members of the National Association of Citrus Juice Exporters, which is
33 40% less than in 2022. This stock balance affects both orange juice and fruit consumers [11].

34 The above-mentioned situations motivate the need for efficient strategic planning to
35 support planting/eradication decisions in agricultural management. The present study is
36 precisely situated within this context, focusing on using analytics and operations research
37 (OR) techniques to optimize the strategic planning of planting in citriculture. The purpose
38 is to fulfill the essential and desired requirements outlined by producers while simultaneously
39 maximizing orange production. Although the same agro-food chain niche has been addressed
40 in some previous studies [12, 13], the present paper aims to bridge a gap in the state-of-art
41 in this literature by introducing optimization approaches for strategic planning. We are not
42 aware of any study addressing this topic in citriculture thus far.

43 The contributions of this paper are fourfold. First, we present a systematic literature
44 review (SLR) on quantitative approaches to aid decision-making in planting and harvesting.
45 Second, we present a thorough description of the addressed problem based on the interaction
46 with one of the world’s largest orange juice producers. Third, we propose a new optimization
47 model to assist in decision-making in the strategic planning of citrus planting. We validate
48 our model using real-world data provided by the partner company. We considered some
49 specific company characteristics that are common in the planting field, including varietal
50 control, the desired age profile, productivity and eradication curves, and planting and erad-
51 ication limits. Finally, we solve a large-scale problem instance based on real-world data and
52 present managerial insights for different scenarios.

53 The remainder of this document is structured as follows. In Section 2, we present the
54 SLR on the research topic. In Section 3, we characterize and define the addressed problem.
55 Section 4 proposes a Mixed-Integer Programming (MIP) model to support decision-making
56 in strategic planning of planting in citriculture. Section 5 presents the computational exper-
57 iments based on real-world data. Finally, Section 6 presents the conclusions.

58 2. Literature Review

59 This section presents an SLR that follows the framework proposed in [14]. The scope,
60 keywords, and inclusion/exclusion criteria definition are based on [15, 16, 17, 18, 19]. The
61 selected keywords were *harvest*, *planting*, *operations research*, and similar expressions, such
62 as *operational research* and *mathematical optimization*. The string used in the search en-
63 gines of the literature databases was: TITLE-ABS-KEY (“harvest” OR “planting”) AND
64 (“mathematical optimization” OR “operations research” OR “operational research”). This

65 search string was used to search the articles' titles, abstracts, and keyword fields. The lan-
66 guage of the articles was restricted to Portuguese and English. No time limit regarding the
67 publication date of the articles was imposed. We selected the following literature databases:
68 Scopus, Engineering Village, and Web of Science. For this search, the Scopus base returned
69 140 papers; the Engineering Village base, 90 papers; and the Web of Science base, six papers.
70 Therefore, 236 articles were identified for analysis in the selection phase.

71 In the planning phase of our SLR, we adopted the following exclusion criteria: simulation
72 studies and guidelines; not within the scope of the research; and no access to the document.
73 The inclusion criteria were: mathematical models consisting of at least one of the decision
74 variables related to harvest planning and/or production in agro-food chains; mathematical
75 models that include decision variables related to agro-food chains' production planning or
76 logistics; articles that meet the previous rule, but address other perishable agricultural prod-
77 ucts, such as vegetables instead of fruits; and articles addressing supply chains of food crops
78 that provide food for human consumption.

79 After analyzing the 236 articles and reading the title, abstract, and keywords fields, we
80 obtained the following result: 18 duplicate articles, 182 rejected articles, and 36 accepted
81 articles. The high number of rejected articles have the following reasons: (i) the keyword
82 *harvest* refers to harvesting; however, shrimp farms use this term for the "harvesting" of
83 fish; (ii) there is a very high number of articles aimed at planting, harvesting, disposal,
84 and routing of trees in forests, especially in countries in Europe and North America (not
85 adhering to the scope); and (iii) due to environmental concerns, several surveys assess water
86 and climate impacts on planting and harvesting operations.

87 In the SLR extraction phase, we evaluated the 36 articles selected in the previous phase
88 to perform a complete reading of them. After this, 21 papers were rejected based on the
89 following reasons: no access to document; no mathematical model in the article; or not
90 within the scope. The SLR then resulted in 15 accepted papers, which are discussed in the
91 following subsections. They were grouped by strategic, tactical, and operational planning
92 levels, according to the operations management theory [20].

93 *2.1. OR Applications in Agriculture - Operational Level*

94 Higgins et al. [21] and Higgins [22] presented an optimization model and computational
95 experiments for an application in sugarcane harvesting, considering a mill located in the
96 state of Queensland, Australia. The model was based on an extension of the generalized
97 assignment problem, considering the feasibility of transporting sugarcane production by
98 road and rail in five regions of Australia. Caixeta-Filho [12] was a pioneer in the citrus
99 context, introducing the first model for sequencing orange harvests. The author considered
100 two scenarios. In the first, the model aimed to maximize the profit generated by the number
101 of soluble solids in the fruit, while in the second, the model sought to maximize the profit
102 related to each fruit box. He et al. [23] proposed three MIP models to support rice harvesting
103 decisions in one of the leading rice plantations in China. Finally, Escallón-Barrios et al. [24]
104 developed a discrete event simulation model to measure the impact of uncertain events on
105 an oil palm plantation located in the city of Maní in the Colombian Orinoquia.

106 *2.2. OR Applications in Agriculture - Tactical Level*

107 Florentino et al. [25] presented a bi-objective optimization model to support decision-
108 making related to sugarcane planting, considering two objectives, namely (i) minimizing the
109 cost of transferring the straw from the field to the processing center, and (ii) maximizing the
110 energy balance of the residual biomass from the sugarcane harvest. Florentino and Pato [26]

111 addressed the same problem but using a different solution strategy, called GenSugar, which
112 was based on a genetic algorithm (GA) meta-heuristic. In a related application, Poltroniere
113 et al. [27] proposed a MIP model to support decisions in sugarcane harvesting, considering
114 a specific sugarcane variety suitable for energy generation through biomass.

115 Munhoz and Morabito [13] proposed a robust optimization (RO) model for the tactical
116 planning of concentrated orange juice production, aiming to meet the demand signed in con-
117 tracts through strategic planning. The model considers two stages: in the first, the planning
118 for processing oranges is carried out, generating intermediate products (juice bases), while
119 in the second stage, these juice bases are mixed to obtain the final products (concentrated
120 orange juice). Osaki and Batalha [28] introduced an optimization model to help the planning
121 process of planting soybeans and corn, considering different sources of uncertainties. The
122 authors considered two objective functions, where the first aimed to maximize the Gross Con-
123 tribution Margin (GCM), while the second consisted of minimizing the Contribution Margin
124 Risk (CMR). To solve the model, they adopted the so-called Minimization of Absolute Total
125 Deviation (MOTAD) method.

126 A mixed integer nonlinear programming bi-objective model was introduced by Aliano
127 Filho et al. [29] to support decision-making in the cultivation of several types of crops (veg-
128 etables, tomatoes, potatoes, among others). The mathematical model aims to optimize
129 two conflicting objectives, the first given by minimizing the possibility of spreading phy-
130 tosanitary diseases (pests) between crops, and the second objective given by maximizing the
131 plantation's profit throughout the planning horizon.

132 *2.3. OR Applications in Agriculture - Strategic Level*

133 Darby-Dowman et al. [30] presented a two-stage stochastic programming model to sup-
134 port planting and harvesting decisions at the strategic level for Brussels sprouts in the United
135 Kingdom. Catalá et al. [6] developed a MIP model to aid decision-making related to apple
136 and pear production in the Alto Vale do Rio Negro region in Argentina. The model aimed
137 to maximize the investment project's net present value (NPV) for the harvest. Brulard et al.
138 [31] integrated strategic and tactical decisions in an MIP model focusing on small rural pro-
139 ducers that are suppliers of small markets, farms, and restaurants. The model was applied
140 to an experimental garden in France. Rajakal et al. [7] introduced an optimization model in
141 the context of perennial oil palm crops in Malaysia, which was used to determine the ideal
142 maturity level of the plant to fulfill demands. Two approaches with distinct objective func-
143 tions were evaluated, namely the minimization of the total cost over the planning horizon
144 and the maximization of the discounted carbon value (DCV).

145 *2.4. Summary of the SLR*

146 The presented papers reveal a diversity of crops, solution approaches, performance mea-
147 sures, and objective functions in the applications of OR in Agriculture. Table 1 summarizes
148 the main features of these papers and presents the classification of our study with respect
149 to the state-of-the-art. The columns present the article's reference (Article); the type of the
150 solution approach used (Approach); whether the study considered more than one variety of
151 product (Var); the amplitude of the planning horizon in months; the number of farms; the
152 type of objective function; the crop(s) considered in the study; and, finally, the planning
153 level classification. The table indicates that our study brings a contribution in the context
154 of OR in Agriculture, especially in strategic planning of planting in citriculture. We are
155 unaware of any other study addressing a similar situation.

156 We observe a balanced distribution of papers among the three planning levels. Specifi-
157 cally, 27, 40, and 33% of papers addressed decisions at strategic, tactical, and operational

Table 1: Summary of our SLR.

| Article | Approach | Var | Months | Farms | Objective Function | Crop | Planning level |
|------------------------------|------------|----------|------------|------------|-----------------------|------------------|------------------|
| Higgins et al. [21] | Heuristics | Y | 48 | — | max Profit | Sugarcane | Operational |
| Higgins [22] | Heuristics | Y | 48 | 216 | max Profit | Sugarcane | Operational |
| Darby-Dowman et al. [30] | Stochastic | Y | 372 | 1 | max Profit | Brussels sprouts | Strategic |
| Caixeta-Filho [12] | MIP | Y | 1 | 320 | max Profit | Orange | Operational |
| Florentino et al. [25] | MIP | Y | — | 1 | min EB/ min Costs | Sugarcane | Tatic |
| Catalá et al. [6] | MIP | Y | 240 | 1 | max NPV | Apples/Pears | Strategic |
| Florentino and Pato [26] | GA | Y | 12 | 1 | max Prod. / min Stock | Sugarcane | Tatic |
| Munhoz and Morabito [13] | RO | Y | 12 | — | min Costs | Orange | Tatic |
| Osaki and Batalha [28] | MOTAD | N | 60 | 1 | max GCM / min CMR | Soybean/Corn | Tatic |
| He et al. [23] | MIP | N | — | 1 | min Harvest time | Rice | Operational |
| Brulard et al. [31] | MIP | Y | 12 | 1 | max Profit | Multiple | Strategic |
| Rajakal et al. [7] | MIP | N | 120 | 5 | min Costs / max DCV | Palm | Strategic |
| Poltroniere et al. [27] | MIP | Y | 12 | 1 | max Prod. / min Stock | Sugarcane | Tatic |
| Escallón-Barrios et al. [24] | MIP | N | 0,65 | 1 | max Profit | Palm | Operational |
| Aliano Filho et al. [29] | Heuristics | Y | 12 | 1 | max Profit | Multiple | Tatic |
| This study | MIP | Y | 360 | ≈30 | max Prod. | Orange | Strategic |

Method: MIP = Mixed Integer Programming, GA = Genetic Algorithm, RO = Robust Optimization; Objective Function: max = maximize, min = minimize, EB = minimize Energy Balance, DCV = Discounted Carbone Value, Prod. = Productivity, GCM = Gross Contribution Margin, CMR = Contribution Margin Risk; Var: Y = yes, N= no.

158 levels, respectively. However, different scenarios have been reported in previous studies
159 [16, 19]. Soto-Silva et al. [16] reported the following distribution among the planning ar-
160 eas: 15% - strategic, 50% - tactical, and 35% - operational; while Nguyen et al. [19] found
161 18% - strategic, 50% - tactical, and 32% - operational. This difference from these previous
162 studies can be explained by our choice of keywords, which is more adherent to the scope of
163 this study. Moreover, we observed an increase in the number of publications related to the
164 tactical level over the last five years.

165 It is worth mentioning that [6] has a few similarities to our study regarding the solution
166 approach and because it considers varietal control in its MIP model. Nevertheless, the two
167 studies differ in essence according to several points, including objective function, problem
168 dimensions and crop. In [6], the authors considered an objective function based on the
169 investments related to the crop planting while we contemplate the production amount. In
170 our case, this is justified by the choice made by our partner company in not including an
171 intricate financial analysis at this decision stage. While Catalá et al. [6] considered one
172 single farm, our study involves around 30 farms, increasing the computational effort of the
173 solution approach. Additionally, they assumed a planning horizon of 240 months, whereas
174 we consider 360 months (ten more years), as required by our partner company. Finally, [6]
175 addressed the planting of apples and pears while we consider oranges. The peculiarities of
176 each culture led to specificities in the modeling, solution strategies, and analysis.

177 There are studies related to OR applications in citriculture but not within the scope of
178 our SLR, as they focus on different aspects of the supply chain. For example, Munhoz and
179 Morabito [32, 33, 34] presented optimization approaches for aiding decision-making in tactical
180 production planning of factories that produce concentrated orange juice. As their focus was
181 on industrial aspects but not agricultural, these papers did not adhere to the presented SLR.
182 We refer interested readers to these papers and the references aforementioned by them.

183 3. Problem description

184 The strategic planning of planting and production to meet the projection of future rev-
185 enues is one of the main challenges faced by orange-producing groups [13]. As previously

186 mentioned, the involved decisions are not trivial because the productivity of the farms de-
187 pends on various characteristics, encompassing orange varieties, the plants' life cycles, fruit
188 maturation, weather conditions, and many others.

189 The strategic planning process in our partner company takes place annually and consid-
190 ers essential information, including the number of farms and plots in each of their farms; the
191 variety, age, area, and quantity of plants in each plot; estimations on the plant productivity
192 and natural eradication in each plot; and the area available for planting in the farms. Addi-
193 tionally, the decision-makers define their desired percentages of each orange variety type and
194 the desired age profile for the trees throughout the farms. With all this information at hand,
195 they seek to define what should be planted and eradicated in the coming years at each farm
196 to promote maximum orange production in a time horizon of 30 years. This time horizon is
197 chosen to give a broad view of the expected results in the long term based on the planned
198 decisions. Obviously, these decisions are reevaluated every year, and even the decisions for
199 the current year are later revised in tactical and operation planning processes.

200 The farms are divided into plots containing only trees of the same variety, rootstock, and
201 age, as all the trees in a plot are planted simultaneously. Additionally, one plot has a single
202 irrigation technique and plant density. Thus, each plot has unique attributes that define it:
203 the age of plants (according to the year of planting), variety, rootstock, irrigation technique,
204 and density. According to the company practice, we group plots with the same attributes
205 in a so-called *stratum*. Hence, in our study, we consider a set of strata, where each stratum
206 is specified as a tuple (*variety, rootstock, density, irrigation*) used to represent the group of
207 all plots with the same attributes in a farm.

208 The main purpose of the planning process is thus to determine *what, how much, where*
209 and *when* to plant and eradicate at each farm to maximize orange production while satisfying
210 the desired requirements regarding varietal and age balance. The output has to specify what
211 strata and how much of them to plant, referring to all the possible combinations of variety,
212 rootstock, density, and irrigation; where to plant these strata, regarding the available area in
213 each farm, as well as areas that may result from eradication; and when to plant these strata
214 in the upcoming years of the planning horizon. As mentioned, the decisions also involve
215 what areas to eradicate and when. Therefore, given a long-term planning horizon, a set of
216 farms with occupied and available areas, and a set of strata planted as well as available for
217 planting, the decisions can be summarized as follows:

218 *Which stratum to plant/eradicate in what area of each farm at each year to maximize total*
219 *orange production, considering the varietal and age balance requirements*
220 *desired by the company?*

221 This is certainly a very complex decision-making process, with too many variables, scenar-
222 ios, and possibilities. Empirical decisions are likely to yield poor results regarding production
223 and the desired level of varietal and age balance levels. Additionally, as reported by the part-
224 ner company, the fluctuation of orange production throughout the months and the difference
225 in total production from one year to the next, have been significantly large, which negatively
226 affects resource management and juice production. To overcome these drawbacks, in this pa-
227 per, we introduce an optimization tool that resorts to mathematical models and algorithms
228 to aid the described decision-making process, making it more effective and efficient.

229 In the remainder of this section, we detail all the main components involved in the
230 described decision process, also giving the main characteristics and challenges related to
231 orange cultivation, as elucidated together with our partner company. The different types of
232 orange varieties and the motivation for requiring a varietal balance in the production are

discussed in Subsection 3.1. The other attributes that define a stratum, namely rootstock, irrigation, and density, are described in Subsections 3.2 to 3.4. In Subsection 3.5, we present the motivation for the desired plant age balance in the farms. Finally, in Subsection 3.6, we describe an important data input used in the decision process, given by the expected plant productivity and eradication curves.

3.1. Fruit Varieties and Varietal Balance

Oranges are classified into several varieties that exhibit a wide variability in terms of fruit characteristics, such as color, taste, yield, maturity date, and many other horticulturally important traits [35]. This variability is the result of field selection, propagation, and diffusion of selected varieties in different cultivation areas over the years. Each variety of orange may have different cues for its ripening stages, influenced by environmental factors and cultivation practices. These stages are heavily dependent on the cultivation environment and the influence of the rootstock. Understanding the ripening stages is crucial for producers to determine the optimal timing for harvesting to maximize flavor, nutritional value, and market appeal. Because oranges do not ripen further once harvested, recognizing their ripening stages while still on the tree is essential for timing the harvest effectively [5, 36].

The last census regarding the Brazilian Citrus Belt [37] showed that 387,169 hectares were used for orange cultivation in 2020. The orchards are made up of three groups of fruit maturation, with late maturation given by 13 to 15 months, medium maturation or mid-season by 10 to 13 months, and early maturation by 8 to 10 months. In recent years, the preference of citrus growers for late-maturing crops has occurred to the detriment of medium-maturing crops, which have lower productivity and multiple flowering, aggravating the control of pests and diseases [38]. The flowering season of citrus varieties is illustrated in Figure 1, which indicates that each variety has a specific time of greater fruit concentration. Hence, the ideal mix of fruit harvest proportion established by our partner company is used to define the varietal balance levels, promoting the uniform production of orange juice over the year by the industry. In our study, the varieties were grouped into five classes according to their maturation cycle and canopy, following the partner company’s practice. These classes were named using letters A to E, where the main representatives in each class are Hamlin, Natal, Valencia Americana, Pera, and Valencia, respectively.

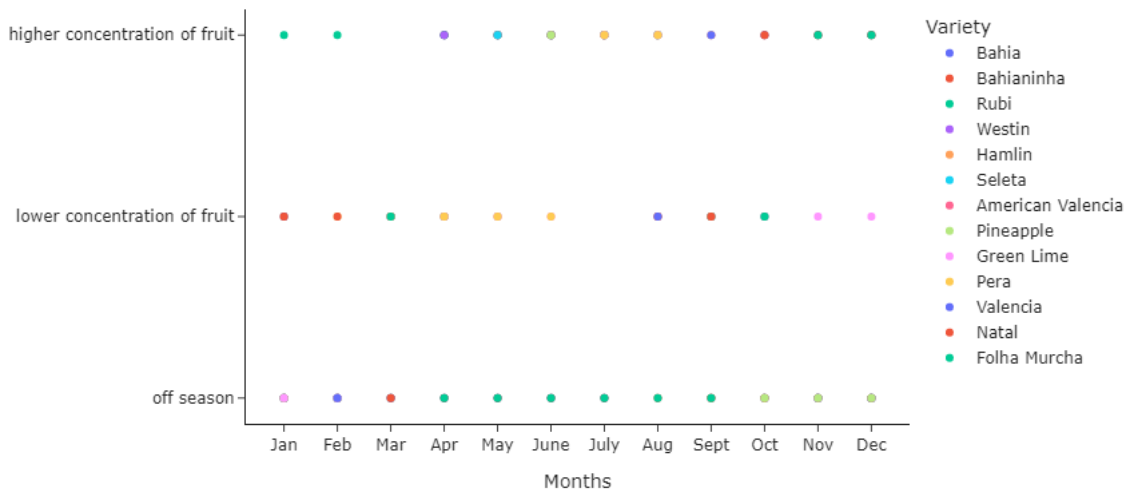


Figure 1: Flowering season of orange varieties (adapted from [3]).

263 *3.2. Rootstock*

264 One of the key factors contributing to the success of an orchard is the careful selection of
265 citrus seedlings generated through a grafting process using the T-budding method shown in
266 Figure 2. This method involves combining the graft and the rootstock (matrix plants). The
267 graft forms the crown of the plant, taken from a specific scion variety – it is the visible part
268 comprising leaves and branches that produce fruit. The rootstock develops into the plant’s
269 root system under ground. The two plant parts unite and develop as one. Rootstocks have
270 influence on orange production, affecting yield, ripening period, ability of the tree to retain
271 fruit, fruit size and shape, soluble solids, acid concentrations, among many other horticultural
272 and pathological characteristics of the scion cultivar and its fruits. With grafting, the trees
273 mature uniformly and produce fruits earlier than those reproduced by seeds - typically
274 within 3 years compared to around 6 years for seed-produced trees [35, 39]. In our study, we
275 consider that the adequate match between scion and rootstock is already prescribed by the
276 agronomists of the partner company, considering several studies carried out over the years by
277 this company, the Fundação de Defesa Agrícola (FUNDECITROS) and the Luiz de Queiroz
278 School of Agriculture (ESALQ) from the University of São Paulo.

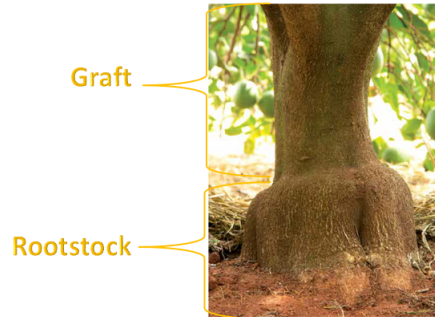


Figure 2: *Illustration of grafting using the T-budding method (adapted from [3]).*

279 *3.3. Irrigation*

280 Due to climatic conditions and long periods of drought in recent years, more than annual
281 rainfall is required to meet all the needs of citrus plants in orchards in the Brazilian Citrus
282 Belt. Drought may promote water stress to the plants, generating significant production
283 breaks. In this context, irrigation becomes fundamental for developing leafy and productive
284 orchards. Therefore, choosing the appropriate irrigation method is necessary to achieve
285 the expected productivity standards in citrus groves [40]. Four irrigation methods are used
286 in citriculture: surface, sprinkler, localized, and the absence of irrigation systems, using
287 only rainwater, known as the rainfed system [40, 41]. According to the partner company’s
288 practice, we consider two irrigation systems in our study: localized irrigation and rainfed.
289 The localized irrigation system is carried out by pumping rivers and artesian wells.

290 *3.4. Density*

291 Plots are characterized as portions of rural properties (smaller production units) intended
292 for citrus fruit cultivation, separated by streets, roads and lanes [37]. The planting density
293 refers to the number of plants in a given area, based on the spacing between plants in the
294 same planting row and between planting rows. The spacing in the same planting row cannot
295 be too short, as the shade of the treetop of a plant can prevent the sun’s rays from reaching
296 the adjacent plants, harming the photosynthesis process and, consequently, the development

297 of the fruits of the adjacent plants. Another crucial point is that the very close spacing of
298 plants in the same line can lead to competition for soil nutrients in that region – the roots of
299 adjacent plants can consume nutrients intended for other plants, harming their development.
300 The spacing between rows is due to the fertilizing, liming, and harvesting operations. The
301 partner company classifies planting density of their plots according to the following three
302 classes: Low density (hectare with less than 500 plants); Regular density (hectare with 501
303 to 800 plants) and High density (hectare with more than 801 plants).

304 *3.5. Age balance*

305 It may not be attractive to keep all the plants in the farms at the same age, as many
306 would reach the end of their life cycle at the same time, and fruit production would drop dra-
307 matically. Hence, the partner company considers age balance levels for the plants, grouping
308 them by age groups. Due to its significant relevance in productivity, age control is treated
309 as an important requirement in the strategic planning process. The percentages of the age
310 groups are established according to the absolute total number of plants in the entire orga-
311 nization to achieve an age balance with respect to the life cycle of the trees. An example of
312 age groups is as follows: Group 0 (1 to 2 years) - 12%; Group 1 (3 to 5 years) - 12%; Group
313 2 (6 to 10 years) - 25%; and Group 3 (over 10 years) - 51%.

314 *3.6. Productivity and eradication curves*

315 In agribusiness, crops can be classified into perennial and annual. Perennial crops live for
316 more than two years; therefore, it is possible to carry out several harvests throughout the life
317 cycle of the plant without the need for replanting. Some examples of perennial crops include
318 orange, rubber, oil palm, coconut, sago, coffee, tea, banana, etc. In contrast, annual crops,
319 as the name suggests, have a life cycle of one year or season before harvest. Requiring annual
320 replanting costs. Examples of annual crops include rice, wheat, soybean, corn, etc. However,
321 a point worth noting is that, unlike annual crops, most perennial crops have variable yearly
322 yields. This variation often depends on the age or maturity of culture [7].

323 The life cycle of perennial crop plants is not linearly associated with their production
324 rate. In the first two years of the plant’s life, its productivity is lower and not considered in
325 strategic planning (it is not considered profitable). After that, the plants evolve and reach an
326 intermediate stage in their life cycle where stable and economically viable production begins,
327 which will grow along with the age of the plant until it reaches the highest productivity rate.
328 The plant remains in this highest production stage for a few years. This level begins to
329 decline in the last years of the plant’s life cycle until it reaches an economically infeasible
330 level [6, 27, 35].

331 The partner company relies on statistical methods to estimate productivity and eradi-
332 cation curves according to plant age and stratum. Recall that by stratum, we refer to the
333 grouping of planting plots with the same characteristics regarding variety, rootstock, den-
334 sity, and irrigation. Productivity curves are commonly piecewise linear, with a positive slope
335 from years 3 to 12, on average, and a negative slope after that. They estimate the number
336 of boxes of oranges produced per area unit for a given stratum in a given farm for all the
337 tree ages. Eradication curves are typically linear with positive slopes and estimate the rate
338 of trees that are naturally eradicated throughout the years, according to the tree age. These
339 curves are calculated every year, using specific regression models for each type of curve, and
340 taken as input data in the strategic planning process. The description of these models is not
341 within the scope of this paper, as we assume they are defined in an early decision stage and
342 hence used as input parameters in our optimization model.

343 4. Mathematical Modeling

344 We propose an optimization model to aid decision-making in the strategic planning of
 345 planting in citriculture, following the characteristics and goals described in the previous
 346 section. It consists of a compact MIP formulation that, when solved by general-purpose MIP
 347 solvers, effectively provides solutions that recommend how to plant and eradicate at each
 348 year of the planning horizon, to maximize production while satisfying technical requirements.

349 4.1. Sets and parameters

350 Let \mathcal{F} be the set of farms used for the orange plantation. For each farm $f \in \mathcal{F}$, we define
 351 its minimum and maximum planting area as A_f^{min} and A_f^{max} , respectively. Additionally, H_f
 352 is the fraction of the farm's area f with localized irrigation, a relevant feature for planting.
 353 Farms are grouped into *poles*, according to their proximity and resource sharing. We denote
 354 the set of farm poles as \mathcal{L} , and the subset of farms in a pole $\ell \in \mathcal{L}$ as $\mathcal{F}(\ell)$.

355 Recall that we use strata to characterize a plantation in farms according to the variety
 356 type, rootstock type, density, and irrigation. Let \mathcal{E} be the set of all strata, which is parti-
 357 tioned into two subsets, namely a subset \mathcal{E}^b of base strata, corresponding to the configuration
 358 of the plots at the beginning of the planning horizon (current plantations in the plots), and
 359 the subset \mathcal{E}^n of strata that can be used in new plantings, according to technical recom-
 360 mendations. Some strata require localized irrigation, and thus we define $\mathcal{E}^{irri} \in \mathcal{E}$ as the
 361 subset of such strata. Additionally, there may be strata that are incompatible with certain
 362 farms due to technical reasons. Hence, set $\mathcal{K}(e)$ specifies the subset of farms compatible with
 363 stratum $e \in \mathcal{E}$.

364 Let \mathcal{V} be the set of orange variety types. We denote by $\mathcal{E}(v) \subset \mathcal{E}$ the subset of strata
 365 related to oranges of variety type $v \in \mathcal{V}$. Additionally, related to the desired varietal balance
 366 levels described in Section 3.1, we define U_v^{min} and U_v^{max} as the minimum and maximum
 367 fraction of oranges of variety type $v \in \mathcal{V}$ in each pole at each time period, respectively.

368 We define \mathcal{T} as the set of time periods in the planning horizon and \mathcal{I} as the set of
 369 plant ages. Note that, even though both sets refer to time, \mathcal{T} is used to count the years
 370 from the beginning of the planning horizon, while \mathcal{I} is used to specify the ages of orange
 371 trees (according to the year they were planted). We assume that both start at 0, such that
 372 period 0 represents the beginning of the planning horizon and allows us to impose boundary
 373 conditions representing the current planting configuration of the farms. Similarly, age 0
 374 corresponds to the first year of a new planting, as it is only at the end of this first year that
 375 the age turns 1. To simplify our notation, we define sets $\mathcal{T}_+ = \mathcal{T} \setminus \{0\}$ and $\mathcal{I}_+ = \mathcal{I} \setminus \{0\}$,
 376 which both start at 1. Moreover, we partition set \mathcal{I} into age groups to enforce the plant age
 377 balance described in Section 3.5. We denote the set of age groups as \mathcal{G} . To represent the age
 378 balance levels, we define W_g^{min} and W_g^{max} as the desired minimum and maximum fraction
 379 of trees in group age $g \in \mathcal{G}$, respectively, at each period of the planning horizon. We use the
 380 notation $i \in g$ to mean that age $i \in \mathcal{I}$ belongs to group age $g \in \mathcal{G}$.

381 We also need to model the farm's current situation regarding what strata are planted,
 382 where they are planted, and what area they occupy on each farm. This is used as a boundary
 383 condition and defines the planting configuration at the beginning of the planning horizon.
 384 Hence, let parameter X_{eif}^0 represent the number of plants of stratum $e \in \mathcal{E}$ with age $i \in \mathcal{I}$
 385 on farm $f \in \mathcal{F}$. Additionally, we define Y_{eif}^0 as the total area (in hectares) occupied by the
 386 plants specified by X_{eif}^0 .

387 We also incorporate the productivity and eradication curves into the model described in
 388 Section 3.6. They are represented by parameters P_{eif} and R_{eif} , where P_{eif} represents the
 389 estimated number of orange boxes produced by plants of stratum $e \in \mathcal{E}$ with age $i \in \mathcal{I}$ on

| Sets | |
|----------------------|--|
| \mathcal{F} | Set of farms |
| \mathcal{L} | Set of farm poles |
| \mathcal{E} | Set of strata |
| \mathcal{V} | Set of orange varieties |
| \mathcal{T} | Set of periods |
| \mathcal{T}_+ | Subset of periods greater than 0 |
| \mathcal{I} | Set of plant ages |
| \mathcal{I}_+ | Subset of plant ages greater than 0 |
| \mathcal{G} | Set of plant age groups |
| $\mathcal{F}(\ell)$ | Subset of farms belonging to pole $\ell \in \mathcal{L}$ |
| $\mathcal{K}(e)$ | Subset of farms compatible with stratum $e \in \mathcal{E}$ |
| $\mathcal{E}(v)$ | Subset of strata that produce the variety $v \in \mathcal{V}$ |
| \mathcal{E}^b | Subset of strata that is currently planted at farms (base) |
| \mathcal{E}^n | Subset of strata that can be considered in new plantations |
| \mathcal{E}^{irri} | Subset of strata that require localized irrigation |
| Parameters | |
| A_f^{min} | Minimum planting area in farm $f \in \mathcal{F}$ |
| A_f^{max} | Maximum planting area in farm $f \in \mathcal{F}$ |
| H_f | Fraction of the area of farm $f \in \mathcal{F}$ with localized irrigation |
| U_v^{min} | Desired minimum production percentage of variety $v \in \mathcal{V}$ per pole |
| U_v^{max} | Desired maximum production percentage of variety $v \in \mathcal{V}$ per pole |
| W_g^{min} | Desired minimum percentage of plants in age group $g \in \mathcal{G}$ |
| W_g^{max} | Desired maximum percentage of plants in age group $g \in \mathcal{G}$ |
| X_{eif}^0 | Number of trees of stratum $e \in \mathcal{E}$ with age $i \in \mathcal{I}$ in farm $f \in \mathcal{F}$ at the beginning of the time horizon |
| Y_{eif}^0 | Area occupied by strata $e \in \mathcal{E}$ with age $i \in \mathcal{I}$ in farm $f \in \mathcal{F}$ at the beginning of the time horizon |
| P_{eif} | Estimated production for stratum $e \in \mathcal{E}$ with age $i \in \mathcal{I}$ at farm $f \in \mathcal{F}$ (in orange boxes per tree) |
| R_{eif} | Estimated natural eradication rate for stratum $e \in \mathcal{E}$ with age $i \in \mathcal{I}$ at farm $f \in \mathcal{F}$ |
| N_e | Maximum number of plants per hectare for stratum $e \in \mathcal{E}^n$ |
| P^{min} | Minimum productivity per hectare for each stratum, used for eradication by productivity |
| I_e^{min} | Minimum age for eradicating stratum $e \in \mathcal{E}$ due to productivity |
| I_e^{max} | Maximum age allowed for plants in stratum $e \in \mathcal{E}$, used for eradication |
| M | Maximum number of seedlings planted per year |
| B | Maximum area allowed for eradication per year |

Table 2: Sets and parameters for mathematical modeling.

390 farm $f \in \mathcal{F}$; and parameter R_{eif} is the estimated rate of natural eradication for plants in
 391 the same configuration.

392 The following parameters represent the technical requirements for planting. The maxi-
 393 mum number of seedlings planted per year is defined by parameter M . The maximum number
 394 of seedlings per hectare when planting a stratum $e \in \mathcal{E}^n$ is represented as N_e . Parameter
 395 I_e^{max} defines the maximum age allowed for plants related to stratum $e \in \mathcal{E}$. After this age,
 396 we have to eradicate these plants. Eradication may also be motivated by low productivity,
 397 when the total production of a stratum per hectare falls below the threshold defined as P^{min} .
 398 Parameter I_e^{min} specifies the minimum age for the eradication decision, as no plant below
 399 this age can be eradicated due to low productivity. Moreover, the maximum area allowed
 400 for eradication per year is defined as B . Table 2 summarizes all sets and parameters defined
 401 in this section.

402 4.2. Decision variables

403 We model the decisions involved in the planning process using the following variables:

| | | |
|-----|-------------------------|--|
| 404 | $x_{eift} \geq 0$ | Estimated number of plants of stratum $e \in \mathcal{E}$ with age $i \in \mathcal{I}$ in farm $f \in \mathcal{F}$ in period $t \in \mathcal{T}$; |
| | $y_{eift} \geq 0$ | Area occupied by plants of stratum $e \in \mathcal{E}$ with age $i \in \mathcal{I}$ in farm $f \in \mathcal{F}$ in period $t \in \mathcal{T}$; |
| 405 | $z_{eift} \in \{0, 1\}$ | 1, if there is a plantation of stratum $e \in \mathcal{E}$ with age $i \in \mathcal{I}$ in farm $f \in \mathcal{F}$ in period $t \in \mathcal{T}$; 0, otherwise; |
| | $\theta_{vlt} \geq 0$ | Total production of orange variety $v \in \mathcal{V}$ at farm pole $l \in \mathcal{L}$ in period $t \in \mathcal{T}$ (in orange boxes). |

406 Variables x_{eift} and y_{eift} define the estimated number of plants and area that should be
 407 occupied using stratum e with age i in farm f at period t , respectively. They are defined
 408 as continuous variables because their values result from estimations obtained by applying
 409 the productivity and eradication curves to the number of plants and area at the initial of
 410 the planning horizon or their respective planting year. This becomes clearer in the next
 411 subsection when we define the related constraints. The binary decision variable z_{eift} is
 412 related to x_{eift} and y_{eift} and indicates if these two variables are positive, i.e., if there are
 413 plants of stratum e with age i in farm f at period t . Hence, we should have $z_{eift} = 1$ if,
 414 and only if, $x_{eift} > 0$ and $y_{eift} > 0$. As we also clarify in the next subsection, this binary
 415 variable is required to ensure eradication when necessary. Finally, θ_{vlt} is an auxiliary variable
 416 that calculates the total production of the orange boxes of each variety, farm pole, and time
 417 period based on the number of plants specified by x_{eift} and the respective component of the
 418 productivity curve, P_{eif} . This variable defines the objective function and constraints related
 419 to varietal balance.

420 4.3. Objective Function and Constraints

421 The objective function (1) aims to maximize the total production over the planning
 422 horizon considering all varieties and farm poles.

$$\max \sum_{v \in \mathcal{V}} \sum_{l \in \mathcal{L}} \sum_{t \in \mathcal{T}} \theta_{vlt}. \quad (1)$$

423 Constraints (2) define that the variable θ_{vlt} is given by the total production of each variety
 424 $v \in \mathcal{V}$ at each pole $l \in \mathcal{L}$ and period $t \in \mathcal{T}$ according to the number of plants of each stratum

425 $e \in \mathcal{E}(v)$ compatible with the farms of that pole (as defined by $\mathcal{K}(e)$) and considering all
 426 plant ages $i \in \mathcal{I}$.

$$\theta_{vlt} = \sum_{e \in \mathcal{E}(v)} \sum_{i \in \mathcal{I}} \sum_{f \in \mathcal{F}(\ell) \cap \mathcal{K}(e)} P_{eif} x_{eift}, \quad \forall v \in \mathcal{V}, \forall \ell \in \mathcal{L}, \forall t \in \mathcal{T}. \quad (2)$$

427 The varietal distribution balance described in Section 3.1 is ensured by constraints (3).
 428 The quantity produced of each variety $v \in \mathcal{V}$ in each pole $l \in \mathcal{L}$ and period $t \in \mathcal{T}$ must
 429 respect the desired minimum and maximum percentages U_v^{min} and U_v^{max} considering all
 430 orange varieties produced in that pole.

$$U_v^{min} \sum_{v' \in \mathcal{V}} \theta_{v'lt} \leq \theta_{vlt} \leq U_v^{max} \sum_{v' \in \mathcal{V}} \theta_{v'lt}, \quad \forall v \in \mathcal{V}, \forall \ell \in \mathcal{L}, \forall t \in \mathcal{T}. \quad (3)$$

431 Constraints (4) and (5) ensure plant age balance as described in Section 3.6. In any period
 432 of the planning horizon, the total number of plants in a specific age group $g \in \mathcal{G}$, considering
 433 all strata, ages in that group, and farms must respect the desired minimum and maximum
 434 percentages W_g^{min} and W_g^{max} of the total number of plants (considering all strata, ages, and
 435 farms). Notice that these bounds consider the whole plantation, including all farms.

$$W_g^{min} \sum_{e \in \mathcal{E}} \sum_{i \in \mathcal{I}} \sum_{f \in \mathcal{K}(e)} x_{eifft} \leq \sum_{e \in \mathcal{E}} \sum_{i \in g} \sum_{f \in \mathcal{K}(e)} x_{eifft}, \quad \forall g \in \mathcal{G}, \forall t \in \mathcal{T}, \quad (4)$$

$$\sum_{e \in \mathcal{E}} \sum_{i \in g} \sum_{f \in \mathcal{K}(e)} x_{eift} \leq W_g^{max} \sum_{e \in \mathcal{E}} \sum_{i \in \mathcal{I}} \sum_{f \in \mathcal{K}(e)} x_{eifft}, \quad \forall g \in \mathcal{G}, \forall t \in \mathcal{T}. \quad (5)$$

436 Constraints (6) and (7) enforce the boundary conditions regarding the current planting
 437 configuration of farms. Constraints (6) set variable x_{eif0} as the number of plants in stratum
 438 $e \in \mathcal{E}$ with age $i \in \mathcal{I}$ in farm $f \in \mathcal{F}$ at the start of the planning horizon (i.e., X_{eif}^0). Similarly,
 439 constraints (7) set y_{eif0} equal to the area corresponding to X_{eif}^0 , given by Y_{eif}^0 .

$$x_{eif0} = X_{eif}^0, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}, \forall f \in \mathcal{K}(e), \quad (6)$$

$$y_{eif0} = Y_{eif}^0, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}, \forall f \in \mathcal{K}(e). \quad (7)$$

440 Constraints (8) forbid the planting of new seedlings (i.e., plants of age $i = 0$) of strata
 441 belonging to the base group \mathcal{E}^b in any period $t \geq 1$. These strata are only used to set the
 442 boundary conditions related to the current planting configuration of the farms. Only strata
 443 in \mathcal{E}^n can be used in new plantations.

$$x_{e0ft} = 0, \quad \forall e \in \mathcal{E}^b, \forall f \in \mathcal{K}(e), \forall t \in \mathcal{T}_+. \quad (8)$$

444 Constraints (9) impose a limit on the annual planting of new seedlings due to operational
 445 and financial limitations in crop planning.

$$\sum_{e \in \mathcal{E}} \sum_{f \in \mathcal{K}(e)} x_{e0ft} \leq M, \quad \forall t \in \mathcal{T}_+. \quad (9)$$

446 Constraints (10)-(12) model the relationship between the variables x_{eift} and y_{eift} using the
 447 density of strata in new plantations and the current configuration of the farms. Constraints
 448 (10) ensure that new plantations at any period t follow the technical recommendation of

449 density, imposing that the total number of trees (x_{e0ft}) is equal to the number of trees per
450 hectare (N_e) times the total area (y_{e0ft}) used for plantation of stratum e in farm f . In
451 the subsequent years (with age $i \geq 1$), the number of trees may be reduced due to natural
452 eradication. However, the area initially used for planting remains the same, resulting in
453 constraints (11). Constraints (12) ensure a similar logic, but for base strata only, as their
454 density is given by $X_{e(i-t)f}^0/Y_{e(i-t)f}^0$, defined by the boundary conditions that represent the
455 configuration of the farms at the beginning of the planning horizon. Note that we round up
456 this fraction to prevent numerical instability in the solver.

$$x_{e0ft} = N_e y_{e0ft}, \quad \forall e \in \mathcal{E}^n, \forall f \in \mathcal{K}(e), \forall t \in \mathcal{T}, \quad (10)$$

$$x_{eift} \leq N_e y_{eift}, \quad \forall e \in \mathcal{E}^n, \forall i \in \mathcal{I}_+, \forall f \in \mathcal{K}(e), \forall t \in \mathcal{T}, \quad (11)$$

$$x_{eift} \leq \lceil X_{e(i-t)f}^0/Y_{e(i-t)f}^0 \rceil y_{eift}, \quad \forall e \in \mathcal{E}^b, \forall i \in \mathcal{I}_+, \forall f \in \mathcal{K}(e), \forall t \in \mathcal{T} : t \leq i, \\ Y_{e(i-t)f}^0 > 0. \quad (12)$$

457 Constraints (13)-(15) relate variables y_{eift} and z_{eift} and impose limits on the planting
458 areas at each farm. Constraints (13) enforce that the area used in a farm f for plants of
459 a stratum e with age i at time period t cannot be less than the minimum plot size A_f^{min} if
460 there is a plantation with this configuration of stratum (i.e., $z_{eift} > 0$). Additionally, they
461 ensure that this area cannot be larger than A_f^{max} . Constraints (14) impose the maximum
462 area utilization limit on each farm, considering all strata with all ages. Recall that H_f is
463 the fraction of the area of farm f with localized irrigation and \mathcal{E}^{irri} is the subset of strata
464 that require localized irrigation. Thus, constraints (15) ensure that the fraction of area with
465 plants that require localized irrigation is not larger than the total available in the farm.

$$A_f^{min} z_{eift} \leq y_{eift} \leq A_f^{max} z_{eift}, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}, \forall f \in \mathcal{K}(e), \forall t \in \mathcal{T}, \quad (13)$$

$$\sum_{i \in \mathcal{I}} \sum_{e \in \mathcal{E}} y_{eift} \leq A_f^{max}, \quad \forall f \in \mathcal{F}, \forall t \in \mathcal{T}_+, \quad (14)$$

$$\sum_{i \in \mathcal{I}} \sum_{e \in \mathcal{E} \cap \mathcal{E}^{irri}} y_{eift} \leq H_f A_f^{max}, \quad \forall f \in \mathcal{F}, \forall t \in \mathcal{T}_+. \quad (15)$$

466 Constraints (16) ensure consistency between variables x_{eift} and z_{eift} . If there is a plan-
467 tation of stratum e with age i in farm f at time period t ($z_{eift} = 1$), at least one tree has to
468 be in this plantation. Notably, the opposite relationship is guaranteed transitively through
469 constraints (11)-(13).

$$z_{eift} \leq x_{eift}, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}, \forall f \in \mathcal{F}, \forall t \in \mathcal{T}. \quad (16)$$

470 Constraints (17)-(19) model the evolution of the number of planted trees according to
471 their age. They consider the number of trees in the initial plantation and the natural erad-
472 ication of trees according to the eradication curve values represented by R_{eif} . Constraints
473 (17) enforce that the number of plants of stratum e with age i in farm f in period t cannot
474 be larger than the number of plants in the same stratum and farm in the previous period
475 $t - 1$ (when the plants have age $i - 1$) reduced by a factor R_{eif} . Constraints (18)-(19) ensure
476 that the reduction in the number of plants is not larger than stipulated by R_{eif} , imposing
477 thus a lower bound for x_{eift} . Notice that these constraints become inactive if $z_{eift} = 0$, i.e.,
478 if there are no plants of stratum e with age i in farm f . Moreover, constraints (18)-(19)
479 work similarly and only differ by the type of stratum considered on them (either those in \mathcal{E}_b
480 or in \mathcal{E}_n). This is because the maximum value of x_{eift} used to inactivate these constraints,

481 given by either $X_{e(i-t)f}^0$ or $N_e A_f^{max}$, depends on the stratum type. Note that we round up
 482 these values to reduce numerical instability when solving the model. Finally, it is worth
 483 mentioning that one may wonder why these three sets of constraints are not modeled using a
 484 single set of equality constraints in which x_{eift} is equal to $(1 - R_{eif})x_{e(i-1)f(t-1)}$. The reader
 485 should bear in mind, though, that total eradication may be required in a given period (due
 486 to reasons such as low productivity or advanced plant age), requiring $x_{eift} = 0$ even if we
 487 may have $x_{e(i-1)f(t-1)} > 0$.

$$x_{eift} \leq (1 - R_{eif})x_{e(i-1)f(t-1)}, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}_+, \forall f \in \mathcal{K}(e), \quad (17)$$

$$\forall t \in \mathcal{T}_+,$$

$$x_{eift} \geq (1 - R_{eif})x_{e(i-1)f(t-1)} - [X_{e(i-t)f}^0](1 - z_{eift}), \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}_+, \forall f \in \mathcal{K}(e), \quad (18)$$

$$\forall t \in \mathcal{T}_+ : i \geq t, X_{e(i-t)f}^0 > 0,$$

$$x_{eift} \geq (1 - R_{eif})x_{e(i-1)f(t-1)} - [N_e A_f^{max}](1 - z_{eift}), \quad \forall e \in \mathcal{E}^n, \forall i \in \mathcal{I}_+, \forall f \in \mathcal{K}(e), \quad (19)$$

$$\forall t \in \mathcal{T}_+.$$

488 Constraints (20) and (21) work similarly to (17)–(19), but for the area variables y_{eift} .
 489 They ensure the continuity of using the area initially allocated to a given stratum along the
 490 planning horizon. Apart from total eradication (e.g., due to advanced age or low produc-
 491 tivity), they would be defined to ensure that $y_{eift} = y_{e(i-1)f(t-1)}$. However, since we need
 492 to consider eradication in our planning, we must represent this equality through constraints
 493 (20) and (21). Constraints (20) ensure that the area occupied by plants of a given stratum e
 494 with age $i \geq 1$ in farm f at period $t \geq 1$ (y_{eift}) is not larger than in period $t - 1$ ($y_{e(i-1)f(t-1)}$).
 495 Together with constraints (21), they guarantee that this area will remain the same size (as
 496 these constraints impose $y_{e(i-1)f(t-1)}$ as a lower bound) unless the stratum is eradicated (i.e.,
 497 $z_{eift} = 0$) and the corresponding constraints become inactive. Hence, constraints (21) are
 498 active only when $z_{eift} = 1$.

$$y_{eift} \leq y_{e(i-1)f(t-1)}, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}_+, \forall f \in \mathcal{K}(e), \forall t \in \mathcal{T}_+, \quad (20)$$

$$y_{eift} \geq y_{e(i-1)f(t-1)} - A_f^{max}(1 - z_{eift}), \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}_+, \forall f \in \mathcal{K}(e), \forall t \in \mathcal{T}_+. \quad (21)$$

499 Recall that the total eradication area per year, considering all farms, cannot exceed
 500 the value defined by parameter B . Constraints (22) ensure this requirement by taking the
 501 differences of occupied areas between two consecutive periods.

$$\sum_{e \in \mathcal{E}} \sum_{i \in \mathcal{I}_+} \sum_{f \in \mathcal{K}(e)} y_{e(i-1)f(t-1)} - y_{eift} \leq B, \quad \forall t \in \mathcal{T}_+. \quad (22)$$

502 Eradication must also respect the minimum and maximum ages of plants (I_e^{min} and I_e^{max})
 503 and has to be applied when the productivity of plants per hectare falls below the threshold
 504 P^{min} . Constraints (23) ensure that the plants of stratum e with age below I_e^{min} are never
 505 eradicated. Constraints (24) enforce eradication by age, as no plant of stratum e can be older
 506 than I_e^{max} . Constraints (25) impose eradication by productivity, ensuring that the estimated
 507 production of orange boxes ($P_{eif}x_{eift}$) is never below the threshold considering the respective
 508 planting area ($P^{min}y_{eift}$).

$$z_{eift} = z_{e(i-1)f(t-1)}, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}_+, \forall f \in \mathcal{K}(e), \forall t \in \mathcal{T}_+ : i < I_e^{min}, \quad (23)$$

$$z_{eift} = 0, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}_+, \forall f \in \mathcal{K}(e), \forall t \in \mathcal{T}_+ : i > I_e^{max}, \quad (24)$$

$$P_{eif}x_{eift} \geq P^{min}y_{eift}, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}_+, \forall f \in \mathcal{K}(e), \forall t \in \mathcal{T}_+ : i \geq I_e^{min}. \quad (25)$$

509 Recall that only farms in the subset $\mathcal{K}(e)$ are compatible with a stratum $e \in \mathcal{E}$. Hence,
 510 constraints (26)-(28) prohibit the planting of strata that are not compatible with farms.

$$x_{eift} = 0, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}, \forall f \notin \mathcal{K}(e), \forall t \in \mathcal{T}, \quad (26)$$

$$y_{eift} = 0, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}, \forall f \notin \mathcal{K}(e), \forall t \in \mathcal{T}, \quad (27)$$

$$z_{eift} = 0, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}, \forall f \notin \mathcal{K}(e), \forall t \in \mathcal{T}. \quad (28)$$

511 Finally, constraints (29)-(32) impose the domain of the decision variables.

$$\theta_{vlt} \geq 0, \quad \forall v \in \mathcal{V}, \forall \ell \in \mathcal{L}, \forall t \in \mathcal{T}, \quad (29)$$

$$x_{eift} \geq 0, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}, \forall f \in \mathcal{F}, \forall t \in \mathcal{T}, \quad (30)$$

$$y_{eift} \geq 0, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}, \forall f \in \mathcal{F}, \forall t \in \mathcal{T}, \quad (31)$$

$$z_{eift} \in \{0, 1\}, \quad \forall e \in \mathcal{E}, \forall i \in \mathcal{I}, \forall f \in \mathcal{F}, \forall t \in \mathcal{T}. \quad (32)$$

512 These constraints conclude the definition of the proposed model to support decision-
 513 making in the addressed strategic planning process for planting in citriculture. Model (1)-
 514 (32) is hereafter referred to as SPMC, short for *strategic planning model for citriculture*.
 515 Note that the proposed model implicitly assumes plot aggregation as it focuses on strategic
 516 planning. As mentioned, a plot is a production unit corresponding to a given farm area,
 517 delimited by streets, roads, or other means. As the number of plots in the real case that
 518 inspired the model is very high (more than 3000 in total), it was observed that the division of
 519 farms by plots would be computationally intractable. Furthermore, this level of refinement
 520 is beyond the scope of strategic planning, becoming relevant only in tactical or operational-
 521 level planning. Thus, plots are implicitly represented in the model by strata in an aggregated
 522 way. This simplification was validated by the partner company's team, who also resorted
 523 to strata to define productivity and eradication curves. Hence, in the model solution, each
 524 decision involving a stratum with a certain age in a given farm and given period represents
 525 a planting area that can cover several plots of this farm, all of the same age and plant
 526 characteristics. These decisions can be refined later in the tactical and operational planning
 527 processes.

528 4.4. SPMC with soft varietal and age balance

529 Preliminary computational results using instances based on the data provided by the
 530 partner company have shown that the current planting configuration of the farms does not
 531 satisfy the varietal and plant age balance levels desired by the company. As mentioned,
 532 satisfying these balance levels is challenging because of the many complex decisions and
 533 requirements. One of the main purposes behind using an optimization approach such as the
 534 one described in this paper was to effectively reduce the violation of these balance levels.

535 Given that the current planting configuration of the farms is used as input in the SPMC
 536 by defining the boundary conditions in constraints (6) and (7), all tested instances were
 537 infeasible due to constraints (3)-(5). To overcome this, we developed two strategies based
 538 on the use of soft constraints. This approach involves relaxing a subset of constraints that
 539 impose goals that are difficult or impossible to achieve, and then penalizing their violation
 540 in the objective function to promote their satisfaction as much as possible [42]. Hence, we
 541 convert constraints (3)-(5) into soft constraints by introducing artificial variables to them,
 542 which are penalized in the objective function. This modeling technique relaxes these con-

543 constraints at the cost of worsening the objective value when it is impossible to satisfy them,
 544 bringing more flexibility to the SPMC, as the satisfaction with balance levels is now not
 545 obligatory but strongly enforced by the objective function.

546 The penalties imposed for violations are weights that represent the relative importance
 547 of each soft constraint with respect to the others and the original objective function value.
 548 Hence, soft constraints are treated in a weighted goal programming fashion within the ob-
 549 jective function [42]. The aim is to obtain solutions that strike a good balance between
 550 optimality (concerning the original objective function) and feasibility (with respect to the
 551 soft constraints), using a relative simple yet flexible approach with a single objective function
 552 [36, 42, 43]. This strategy circumvents the challenges often associated with more sophisti-
 553 cated multi-objective optimization approaches, which may require multiple executions of the
 554 model to build Pareto frontiers [44]. Therefore, although the use of soft constraints do not
 555 suit every multi-objective situation, in our case, it proves to be an effective and suitable tool
 556 for decision-making [42, 45].

557 We propose two different strategies for converting constraints (3)-(5) into soft, called S1
 558 and S2. In strategy S1, the SPMC is modified by introducing artificial variables related
 559 to each single varietal and age balance constraint. Specifically, we define the non-negative
 560 continuous variables $u_{v\ell t}^{min}$ and $u_{v\ell t}^{max}$ for each variety $v \in \mathcal{V}$, pole $\ell \in \mathcal{L}$ and period $t \in \mathcal{T}$;
 561 and w_{gt}^{min} and w_{gt}^{max} for each age group $g \in \mathcal{G}$ and period $t \in \mathcal{T}$. Then, constraints (3)-(5)
 562 are replaced with:

$$U_v^{min} \sum_{v' \in \mathcal{V}} \theta_{v'\ell t} - u_{v\ell t}^{min} \leq \theta_{v\ell t} \leq U_v^{max} \sum_{v' \in \mathcal{V}} \theta_{v'\ell t} + u_{v\ell t}^{max}, \quad \forall v \in \mathcal{V}, \forall \ell \in \mathcal{L}, \forall t \in \mathcal{T}, \quad (33)$$

$$W_g^{min} \sum_{e \in \mathcal{E}} \sum_{i \in \mathcal{I}} \sum_{f \in \mathcal{K}(e)} x_{eift} - w_{gt}^{min} \leq \sum_{e \in \mathcal{E}} \sum_{i \in \mathcal{G}} \sum_{f \in \mathcal{K}(e)} x_{eift}, \quad \forall g \in \mathcal{G}, \forall t \in \mathcal{T}, \quad (34)$$

$$\sum_{e \in \mathcal{E}} \sum_{i \in \mathcal{G}} \sum_{f \in \mathcal{K}(e)} x_{eift} \leq W_g^{max} \sum_{e \in \mathcal{E}} \sum_{i \in \mathcal{I}} \sum_{f \in \mathcal{K}(e)} x_{eift} + w_{gt}^{max}, \quad \forall g \in \mathcal{G}, \forall t \in \mathcal{T}. \quad (35)$$

$$u_{v\ell t}^{min}, u_{v\ell t}^{max} \geq 0, \quad \forall v \in \mathcal{V}, \forall \ell \in \mathcal{L}, \forall t \in \mathcal{T}, \quad (36)$$

$$w_{gt}^{min}, w_{gt}^{max} \geq 0, \quad \forall g \in \mathcal{G}, \forall t \in \mathcal{T}. \quad (37)$$

563 Notably, the artificial variables represent the violations in their respective constraints. They
 564 are also inserted into the objective function, multiplied by the positive coefficients ϕ_t^{var} and
 565 ϕ_t^{age} , which penalize the violation of varietal and age balance constraints, respectively. Thus,
 566 we replace the objective function (1) with:

$$\max \sum_{v \in \mathcal{V}} \sum_{\ell \in \mathcal{L}} \sum_{t \in \mathcal{T}} \theta_{v\ell t} - \sum_{t \in \mathcal{T}} \phi_t^{var} \left(\sum_{v \in \mathcal{V}} \sum_{\ell \in \mathcal{L}} u_{v\ell t}^{min} + u_{v\ell t}^{max} \right) - \sum_{t \in \mathcal{T}} \phi_t^{age} \left(\sum_{g \in \mathcal{G}} w_{gt}^{min} + w_{gt}^{max} \right). \quad (38)$$

567 Strategy S2 is similar to S1, but it aggregates the violation of several constraints in the
 568 artificial variables. We define the non-negative continuous variables $u_v^{min} \geq 0$ and $u_v^{max} \geq 0$,
 569 for each variety $v \in \mathcal{V}$; and $w_g^{min} \geq 0$ and $w_g^{max} \geq 0$, for each group $g \in \mathcal{G}$. Constraints
 570 (3)-(5) are then replaced with:

$$U_v^{min} \sum_{v' \in \mathcal{V}} \theta_{v'\ell t} - u_v^{min} \leq \theta_{v\ell t} \leq U_v^{max} \sum_{v' \in \mathcal{V}} \theta_{v'\ell t} + u_v^{max}, \quad \forall v \in \mathcal{V}, \forall \ell \in \mathcal{L}, \forall t \in \mathcal{T}, \quad (39)$$

$$W_g^{min} \sum_{e \in \mathcal{E}} \sum_{i \in \mathcal{I}} \sum_{f \in \mathcal{K}(e)} x_{eift} - w_g^{min} \leq \sum_{e \in \mathcal{E}} \sum_{i \in \mathcal{G}} \sum_{f \in \mathcal{K}(e)} x_{eift}, \quad \forall g \in \mathcal{G}, \forall t \in \mathcal{T}, \quad (40)$$

$$\sum_{e \in \mathcal{E}} \sum_{i \in g} \sum_{f \in \mathcal{K}(e)} x_{eift} \leq W_g^{max} \sum_{e \in \mathcal{E}} \sum_{i \in \mathcal{I}} \sum_{f \in \mathcal{K}(e)} x_{eift} + w_g^{max}, \quad \forall g \in \mathcal{G}, \forall t \in \mathcal{T}. \quad (41)$$

$$u_v^{min}, u_v^{max} \geq 0, \quad \forall v \in \mathcal{V}, \quad (42)$$

$$w_g^{min}, w_g^{max} \geq 0, \quad \forall g \in \mathcal{G}. \quad (43)$$

571 Hence, each artificial variable represents the total violation over several constraints, grouped
 572 by the variety v or age group g . Similarly to S1, we define the penalties ϕ^{age} and ϕ^{var} , which
 573 are used to modify the objective function as follows:

$$\max \sum_{v \in \mathcal{V}} \sum_{\ell \in \mathcal{L}} \sum_{t \in \mathcal{T}} \theta_{v\ell t} - \phi^{var} \left(\sum_{v \in \mathcal{V}} u_v^{min} + u_v^{max} \right) - \phi^{age} \left(\sum_{g \in \mathcal{G}} w_g^{min} + w_g^{max} \right). \quad (44)$$

574 5. Computational Results

575 We present the results of computational experiments using a realistic instance of the
 576 problem, designed to verify the effectiveness and performance of the proposed optimization
 577 approach. The SPMC and its variants with soft strategies S1 and S2 were implemented
 578 in the language Python, version 3.10, using the libraries Pyomo, Tkinter, Pandas, Numpy,
 579 Datetime, and Io. To solve the model, we used the general-purpose MIP solver Gurobi
 580 version 9.5.2, with default settings, relative gap tolerance equal to 10^{-4} , and imposing a
 581 time limit of 3600 seconds per call. All experiments were executed in a computer with
 582 Intel Xeon E5-2680 @ 2.70 GHz x 32 processors, 192 GB of RAM, and Linux Mint operating
 583 systems. Detailed computational experiments are presented in Appendix E and summarized
 584 in the remainder of this section.

585 5.1. Data description

586 We created a realistic problem instance based on the historical data provided by the part-
 587 ner company as well as on their experience in the decisions involved in the model. The data
 588 refers to a snapshot of their planting situation at the beginning of the year. All parameters
 589 required in the SPMC were set based on this information. Additionally, they were validated
 590 based on the company's feedback. The provided data includes around 30 farms grouped
 591 into 10 poles and involves around 300 different strata with the full description of the cur-
 592 rent plantation of the company. There is also an expansion area of around 10,000 hectares,
 593 which the company intends to occupy based on the recommendations of this strategic plan-
 594 ning process. The desired minimum (U_v^{min}) and maximum (U_v^{max}) production percentages
 595 of each variety were defined by specific values in the intervals [5%, 25%] and [15%, 35%],
 596 respectively. The company uses five age groups, hereafter named as G1 to G5. The desired
 597 minimum (W_g^{min}) and maximum (W_g^{max}) percentage of plants in each age group assume spe-
 598 cific values in the intervals [15%, 20%] and [20%, 25%], respectively. Each group is defined
 599 using levels belonging to these intervals. To protect data confidentiality, we cannot present
 600 the mentioned numbers exactly, as requested by the company. All parameter values were
 601 defined according to the data provided by the company, but the results we present in this
 602 section are multiplied by a given positive scalar and presented as percentage deviations to
 603 cope with data privacy.

604 5.2. Model variants and choice of penalties

605 To analyze the impact of the varietal and age balance requirements and the different
 606 combinations of incorporating soft strategies S1 and S2 into the SPMC, our experiments
 607 consider the following SPMC variants:

- 608 • No-No: both constraints that impose varietal and age balance are inactive (i.e., they
609 are removed from the SPMC);
- 610 • S1-No: requirements related to varietal balance are imposed using the S1 strategy,
611 while the constraints related to age balance are inactive;
- 612 • S2-No: requirements related to varietal balance are imposed using the S2 strategy,
613 while the constraints related to age balance are inactive;
- 614 • No-S1: inactive varietal balance and active age balance using the S1 strategy;
- 615 • No-S2: inactive varietal balance and active age balance using the S2 strategy;
- 616 • S1-S1: both varietal and age balance are imposed using the S1 strategy; and
- 617 • S2-S2: both varietal and age balance are imposed using the S2 strategy.

618 It is worth mentioning that experiments with the SPMC in which both varietal and age
619 balance requirements were active as hard constraints resulted in the model's infeasibility
620 because the company's current plantation did not satisfy these constraints. Moreover, model
621 variants No-No, No-S1, No-S2, S1-No, and S2-No are analyzed only to demonstrate the
622 impact of activating the constraints imposed by age and varietal balance.

623 As mentioned before, the S1 and S2 strategies bring more flexibility to the SPMC. How-
624 ever, no straightforward way exists to define appropriate values for the parameters ϕ_t^{var} and
625 ϕ_t^{age} that penalize the varietal and age balance violations in the objective function. Hence,
626 after running extensive computational experiments with different choices of these parame-
627 ters in model variants S1-S1 and S2-S2, and based on the feedback of the partner company
628 regarding the results of each particular choice, we found that the best-performing values for
629 ϕ_t^{var} and ϕ_t^{age} in strategy S1 are as follows:

$$\phi_t^{var} = \begin{cases} 0.0, & \text{if } t = 0, \\ 0.1, & \text{if } 1 \leq t \leq \lceil 0.25|\mathcal{T}| \rceil, \\ 1.0, & \text{if } \lceil 0.25|\mathcal{T}| \rceil + 1 \leq t \leq \lceil 0.50|\mathcal{T}| \rceil, \\ 10.0, & \text{otherwise.} \end{cases} \quad (45)$$

$$\phi_t^{age} = \begin{cases} 0.0, & \text{if } t = 0, \\ 0.1, & \text{if } 1 \leq t \leq \lceil 0.25|\mathcal{T}| \rceil, \\ 1.0, & \text{if } \lceil 0.25|\mathcal{T}| \rceil + 1 \leq t \leq \lceil 0.75|\mathcal{T}| \rceil, \\ 10.0, & \text{otherwise.} \end{cases} \quad (46)$$

630 for $t \in \mathcal{T}$. For variant S2, the best configuration identified for penalty parameters ϕ^{var} and
631 ϕ^{age} are the following:

$$\phi^{var} = \phi^{age} = 1. \quad (47)$$

632 Note that (45) and (46) define the penalties progressively according to the period. The
633 reason for this is that the solution is strongly influenced by the boundary conditions related
634 to the current planting configuration in the early periods. Hence, it gives more flexibility
635 to the varietal and age balance requirements in the early periods, and gradually reduces
636 this flexibility in the later periods by increasing the penalty for violations. For example,
637 considering a planning horizon of $T = 30$ years, the proposed definition of ϕ_t^{var} uses the

638 relatively low penalty value of 0.1 in years 1 through 8 ($= \lceil 0.25T \rceil$), corresponding to the
639 first 25% of the time horizon. This choice is to avoid significant production loss in the first
640 years, since the planting configuration is mostly determined by the boundary conditions
641 that do not satisfy the varietal balance requirements. In the next 25% of the time horizon,
642 covering years 9 to 15 ($\lceil 0.25T \rceil + 1$ to $\lceil 0.50T \rceil$), the presence of plantations imposed by
643 the boundary conditions is reduced by eradication, and thus we increase the penalty value
644 to 1.0, enforcing a stricter requirement for the varietal balance in these periods (which has
645 influence on the decisions related to new plantations in the early periods). Finally, for the
646 second half of the time horizon, it is highly recommended that the varietal balance be within
647 their required percentages. Hence, we increase the penalty to 10.0 in these periods. The
648 company's team validated the results obtained with these parameter choices as effective and
649 in line with their goals.

650 5.3. Production Analysis

651 Figure 3 presents a chart showing the (scaled) total production in orange boxes at each
652 year of the planning horizon, according to the solutions of the different SPMC variants.
653 Each curve in the chart corresponds to one of the SPMC variants defined in the previous
654 subsection. The x-axis represents the periods (years) in the time horizon, and the y-axis
655 gives the orange production scaled by the production in period $t = 0$, to protect the data
656 provided by our partner company. Hence, in period $t = 0$ the scaled production is 1, and,
657 for example, in period $t = 10$ the orange production in the solution of model variant No-No
658 is almost 60% greater than the production in period $t = 0$, as the scaled production is close
659 to 1.6. Details on computation times and solution gaps for each model variant are presented
660 in Appendix E.

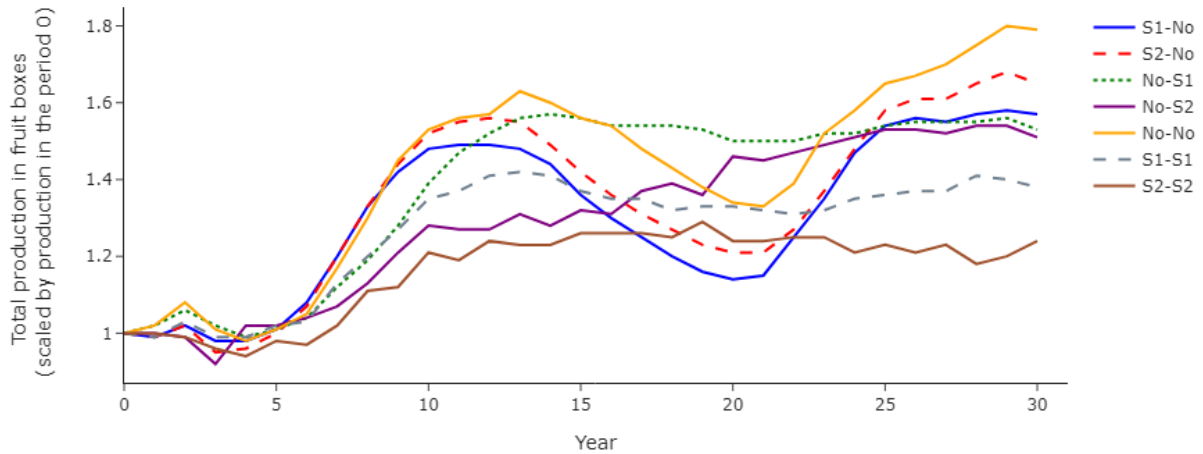


Figure 3: Total production in orange boxes in the solutions of the SPMC variants.

661 Notably, in all SPMC variants, the production increased significantly until the 10th pe-
662 riod. This increase was not monotonic, as we observed a slight reduction in production
663 around the 3rd period, corresponding to eradication due to advanced age and low produc-
664 tivity. From periods 5 to 10, the increase in orange production accentuates in the solutions
665 of all variants, as the new strata planted in the initial years of the planning horizon start
666 to be productive (new plantations require at least three years until they reach a significant
667 productivity level). In some variants, such as No-S1, S1-S1, and S2-S2, the production sta-
668 bilizes after period 15. However, in variants S1-No, S2-No and No-No, the production drops
669 significantly after period 13, indicating that age balance control plays an important role

670 in keeping the production stable, in addition to bringing several other benefits to recourse
671 management, as mentioned before.

672 The best result regarding total production is observed for the model variant No-No, as
673 expected. However, it does not lead to an attractive solution in practice as it disregards the
674 desired varietal and age control. As mentioned before, we only included this variant in the
675 experiments to see what would be the largest total production (considering the summation
676 over all periods) when the varietal and age balance requirements are not imposed. A negative
677 aspect of the solution provided by this variant is the oscillation in production throughout
678 the years, with two peaks of production around periods 13 and 29 and a valley around
679 period 20. According to the partner company, this oscillatory behavior should be avoided in
680 practice since it unbalances the use of resources from one year to another. We see similar
681 behavior in the results of variants S2-No and S1-No, which are the second and third largest
682 total productions. These observations indicate that ignoring the age balance requirements
683 may increase the total production over the time horizon but result in large oscillations in
684 production, which negatively affect the management of resources in practice.

685 The model variants considering both age and varietal control requirements simultane-
686 ously, namely S1-S1 and S2-S2, result in solutions that promote stability in the production
687 amount from period 13 onward. Even though their corresponding total productions were not
688 as high as in the other variants, they still resulted in a significant increase with respect to
689 the production at the beginning of the time horizon, without deviating too much from vari-
690 etal and age balance levels, as presented in the following subsections. These were the main
691 features sought by the company, as they wanted to maximize their overall production while
692 having a stable production amount over the years and satisfying varietal and age balance
693 requirements as much as possible.

694 *5.4. Varietal Balance Analysis*

695 For the varietal balance analysis, we focus on observing the production percentages ac-
696 cording to a variety of types, considering the desired levels specified by the company. Fig. 4
697 presents the production percentages of each variety at each period in the solutions obtained
698 by the variants No-No, S1-S1, and S2-S2, considering one of the poles of the partner com-
699 pany. The charts for the other variants are presented in Appendix A. As the varietal balance
700 is enforced by pole, and we have 10 poles in total, we arbitrarily selected one representative
701 pole and showed the analysis for this pole only. The other nine poles show similar behavior
702 as in the one analyzed here. Additionally, the dashed horizontal lines in the charts show the
703 minimum and maximum values (5 and 35%, respectively) that are used in the definition of
704 the desired varietal balance. For each variety, the company defines specific values inside this
705 interval, but we are not allowed to reveal them.

706 The results presented in the charts show that the varietal balance requirements tend to
707 be significantly violated if not properly accounted for in the model. We observe that in the
708 solution obtained with the No-No variant, one of the varieties reaches almost 100%, given its
709 high productivity, while others are not even produced in the pole. Conversely, variant S1-S1
710 was very effective in providing a solution that satisfies the desired varietal balance levels.
711 After period 15, the production quantities of all variety types satisfy the desired levels and
712 remain stable until the end of the planning horizon. Note that the variant S2-S2 was not as
713 successful in ensuring the varietal balance requirements. Hence, the penalization strategy
714 S1 was the most effective for the varietal balance.

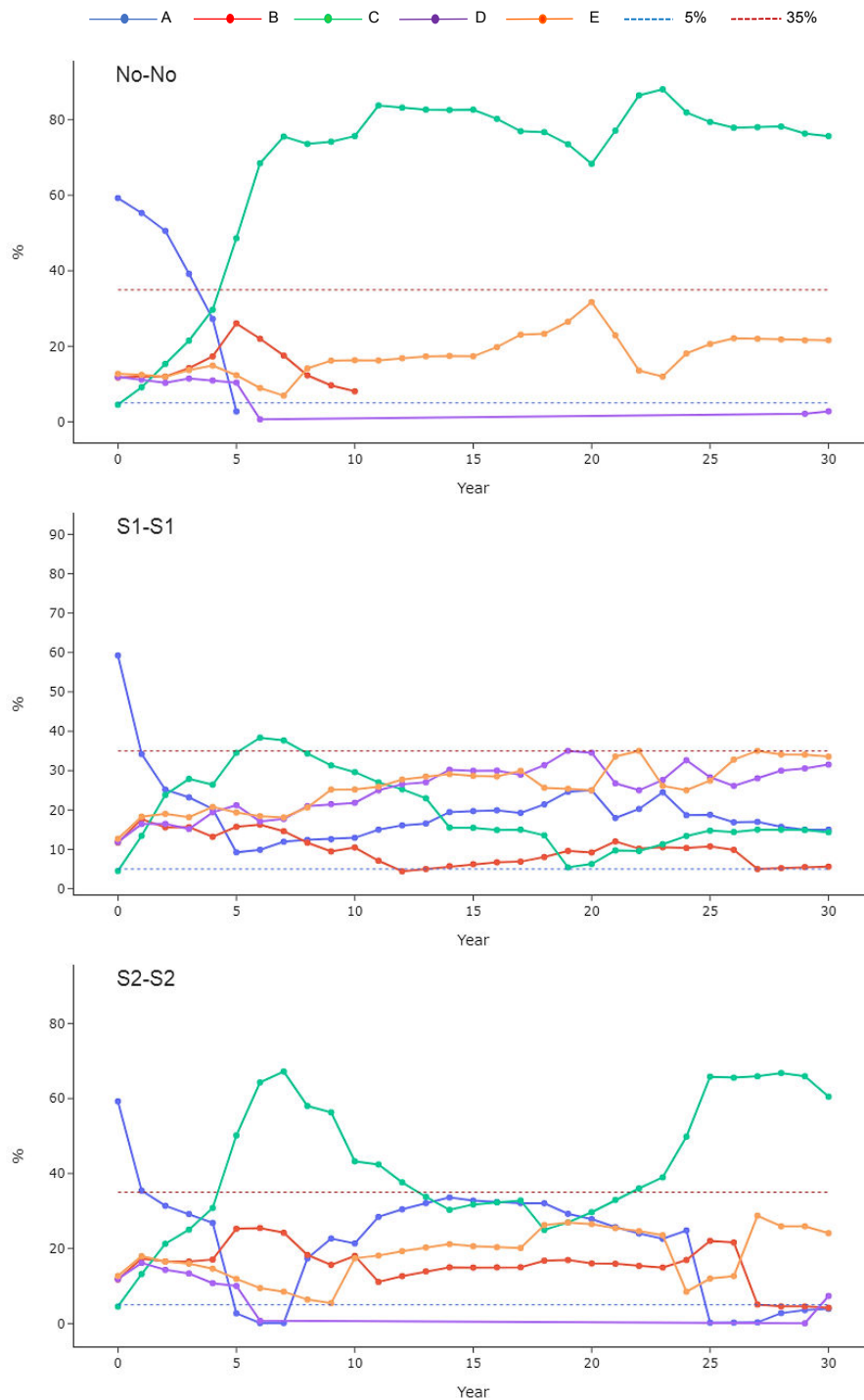


Figure 4: Production percentages of each variety at each period for a given pole, in the solutions obtained with the model variants No-No, S1-S1, and S2-S2.

715 *5.5. Age Balance Analysis*

716 We now analyze the age balance levels of the solutions provided by the model variants.
717 As mentioned before, satisfying the desired minimum and maximum levels is a tough re-
718 quirement in practice. The company's plantation at the beginning of the planning horizon,
719 which was used as the boundary condition in the model, cannot satisfy these levels through-
720 out the horizon. Additionally, new plantations take years to reach maximum productivity.
721 Hence, finding an appropriate combination of plantation and eradication that promotes the
722 age balance without significantly reducing production can be extremely challenging.

723 Figure 5 presents charts with the percentage of plants in age groups G1 to G5 at each
724 period of the time horizon in the solutions provided by model variants No-No, S1-S1, and
725 S2-S2. The charts for the other variants are presented in Appendix B. The dashed horizontal
726 lines in the charts correspond to the minimum and maximum values for desired percentages
727 (15 and 25%, respectively), but different specific values may be imposed by the company
728 for each group within these two levels. In these charts, we observe large violations of these
729 percentages at the first time periods, as during them, the age balance requirements are
730 relaxed or lightly penalized in the objective function. For variant No-No, these violations
731 are observed throughout the whole time horizon, while we see that S1-S1 and S2-S2 could
732 better control these violations after the middle of the time horizon. In particular, S1-S1 was
733 very effective in satisfying the age balance levels, reducing the violation of these requirements
734 to zero from period 18 onward. Variant S2-S2 was not so effective, as we observe that the
735 percentage of certain age groups above or below the desired percentages in all periods of
736 the time horizon. Therefore, strategy S1 is the most appropriate for imposing the minimum
737 and maximum age balance requirements, as it resulted in a solution that reaches the levels
738 desired by the company.

739 *5.6. Planting and Eradication Analysis*

740 In this analysis, we focus on managerial insights regarding the influence of varietal and
741 age balance on planting and eradication. Planting requires high investments in machinery,
742 agricultural inputs, workforce, and seeds. For this reason, the annual planting is limited to
743 4 million plant seedlings. Likewise, eradication is limited to 5.000 ha/year. Note that the
744 measuring unit used in the planting effort is the number of plant seedlings, while the unit in
745 the eradication effort is an area in hectares.

746 Figures 6 and 7 show the total amount of new plantations and eradication, respectively,
747 according to the solutions obtained with the SPMC variants No-No, S1-S1, S2-S2 (see Ap-
748 pendix C and D for the other variants). In these results, we observe that the solutions of
749 all model variants present similar behavior up to period 5 because of the system's initial
750 state before the optimization process. Moreover, planting is directly related to the value
751 of the objective function through the constraints (2). Thus, SPMC prioritizes planting the
752 most productive strata, maximizing the productivity required in the objective function (1).
753 Furthermore, the results indicate that variant S1-S1 achieves the best result, as this is the
754 only one that promotes a stabilized planting (after period 5), keeping the amount of plant-
755 ing seedlings around 2 million every year. We observe that this variant, is the only one
756 resulting in a stabilized eradication level too (from period 13 onward). Again, these results
757 were evaluated as extremely positive by the company, because this solution allows them to
758 effectively manage the resources related to planting and eradication, including a better cash
759 flow management to invest in the annual harvest.

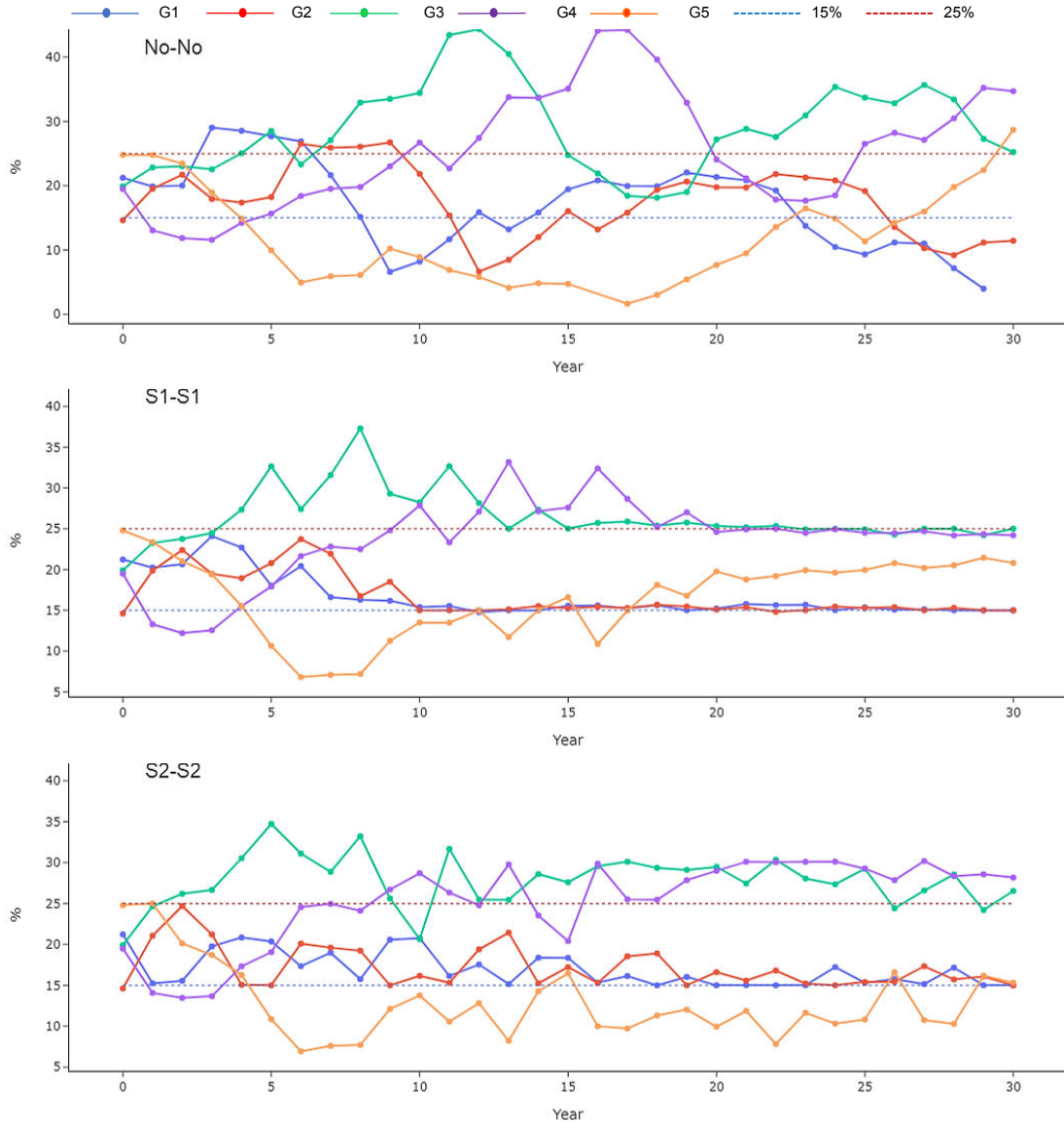


Figure 5: Percentages of plants in the five age groups at each time period in the solutions obtained with the model variants No-No, S1-S1, and S2-S2.

760 **6. Conclusion**

761 We have proposed an effective optimization approach to support strategic planning deci-
 762 sions in citrus planting. It was motivated by the partnership with one of the largest orange
 763 juice producers in the world. This company was interested in optimizing its fruit produc-
 764 tion while satisfying important requirements such as varietal and age balance, maximum
 765 plantation, and eradication efforts, among others. To support this complex decision-making
 766 process using formal and scientific techniques, we introduced a mixed-integer linear opti-
 767 mization model, named the strategic planning model for citriculture (SPMC), considering
 768 the main characteristics, requirements, and goals of the company’s strategic plan. It is worth
 769 mentioning that this model is not restricted to the partner company only but can be used
 770 by other companies in the citrus and related sectors.

771 We analyzed the proposed approach through computational experiments using a realis-
 772 tic, large-scale instance created from real-world data provided by the partner company. We

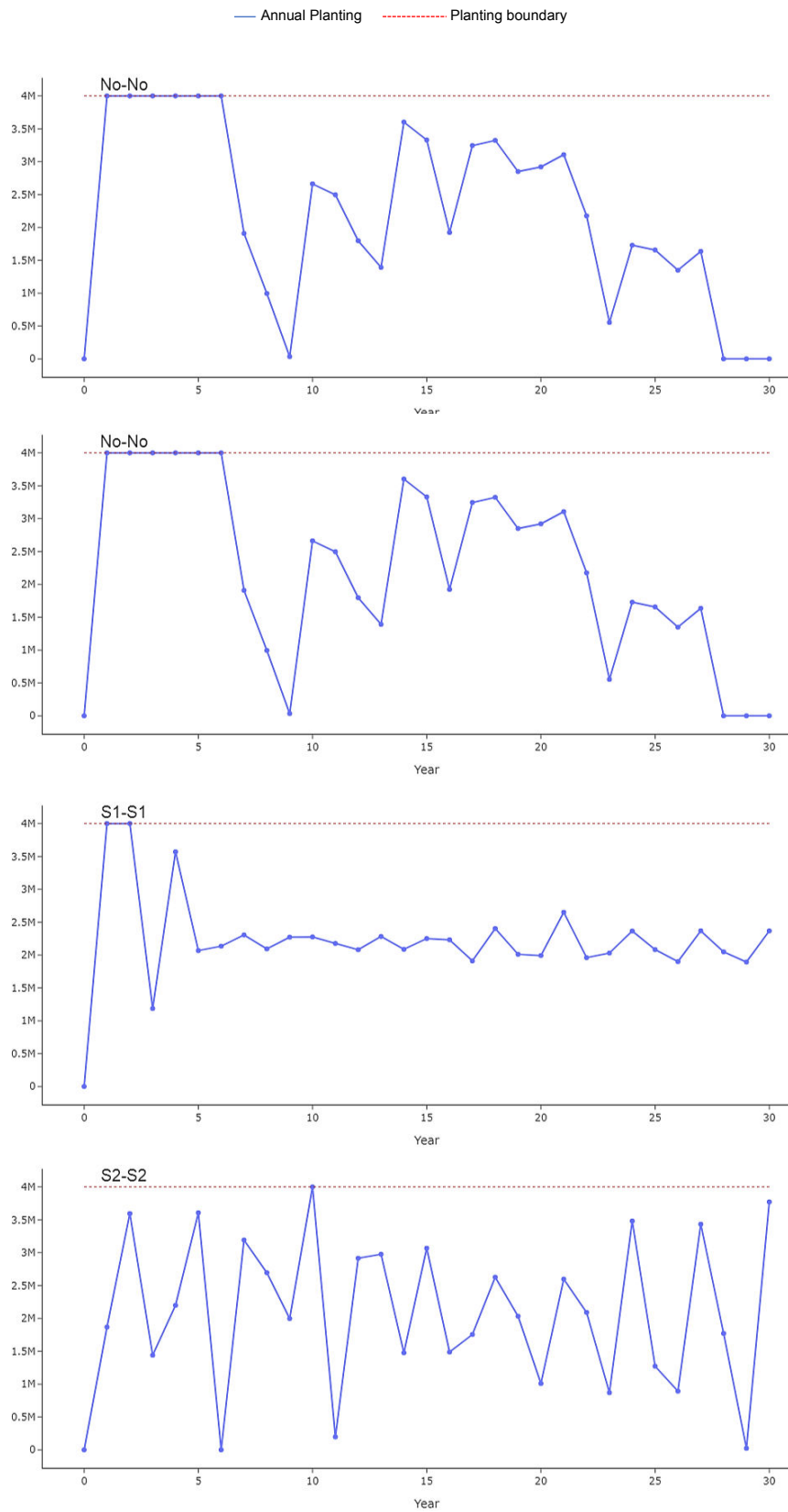


Figure 6: Planting at each period in the solutions of model variants No-No, S1-S1, and S2-S2.

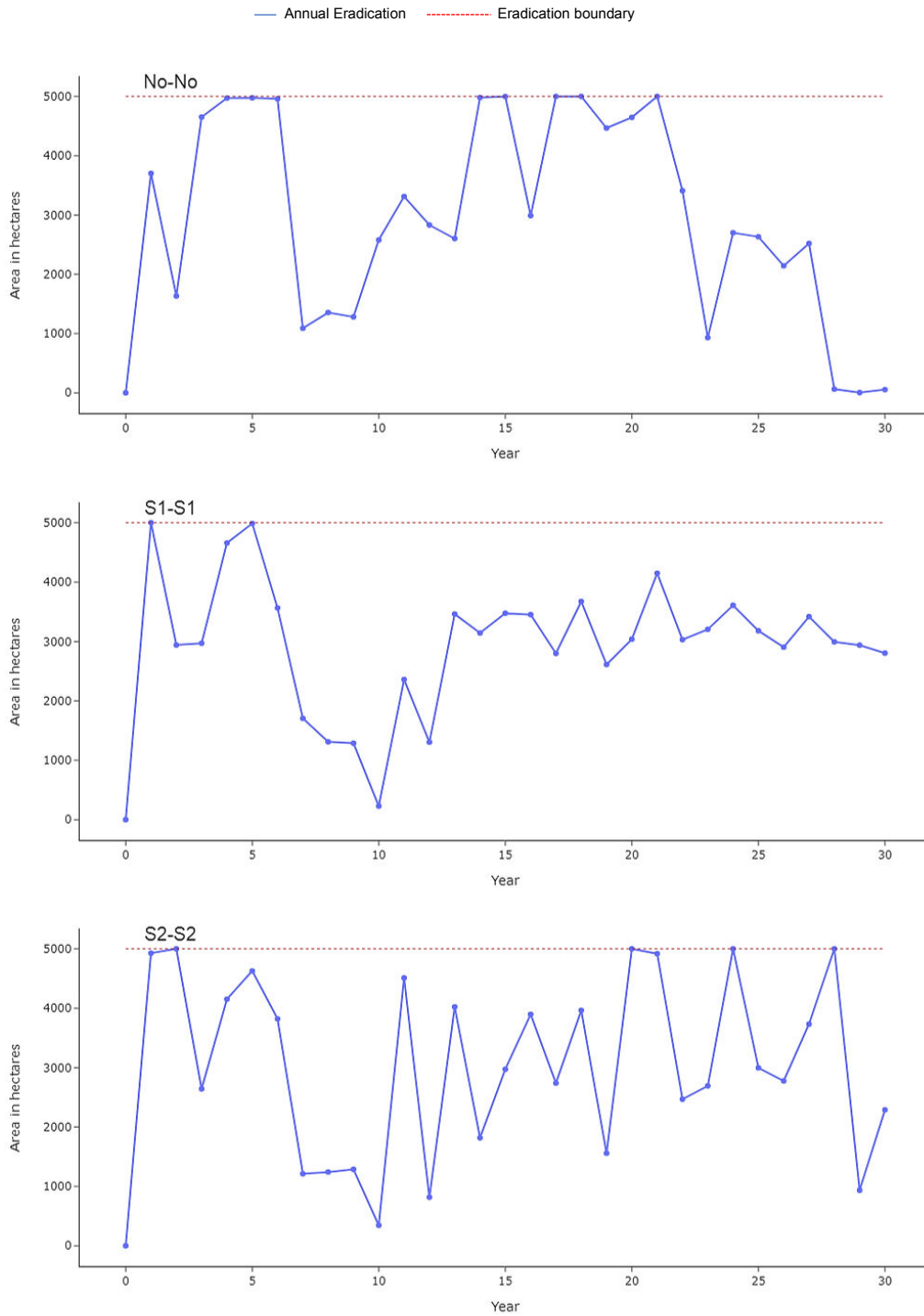


Figure 7: Eradication at each period in the solutions of model variants No-No, S1-S1, and S2-S2.

773 created seven variants of the SPMC model using different ways of enforcing the varietal and
774 age balance requirements in order to evaluate the influence of these requirements on the
775 solutions. As expected, the solution with the largest total orange production was obtained
776 when we completely ignored the varietal and age balance requirements in the model. How-
777 ever, this solution does not meet the company goals, as the production significantly violates
778 the desired minimum and maximum levels related to the varietal and age balance. Addition-
779 ally, the production showed a highly oscillatory behavior through the years of the planning
780 horizon, which has a negative impact on resource management.

781 Conversely, gradually penalizing the violation of the balance and age requirements through
782 the years in the objective function of the SPMC resulted in a solution that was considered
783 very effective by the partner company. Although it does not result in the largest total
784 production, it still significantly increases the annual orange production with respect to the
785 production observed in the plantation of the company at the beginning of the planning hori-
786 zon. More importantly, this is achieved while completely satisfying the desired varietal and
787 age balance requirements after a few periods from the beginning of the planning horizon.
788 This solution also results in stable production values after period 13 and in stable plantation
789 and eradication efforts. The resulting varietal and age balance, together with stability in
790 production, planting, and eradication, were the main goals of the partner company. There-
791 fore, the proposed optimization approach offers a successful tool to aid decision-making in
792 their strategic planning process.

793 As is typical with optimization models, the solutions derived from the SPMC are sig-
794 nificantly influenced by the input data and initial conditions. For example, the specified
795 percentages for varietal and age balance can heavily impact the decisions and may lead to
796 different production outcomes. Consequently, it is important for decision-makers utilizing
797 this approach to accurately define input parameters and explore different scenarios that en-
798 compass relevant variations in the input data and parameters. The use of a computer-aided
799 optimization tool like the one suggested in this paper offers an advantage as it enables man-
800 agers to swiftly conduct experiments using diverse input data, thus allowing them to make
801 decisions based on the best outcomes for the most likely scenarios. As indicated, each run
802 of the SPMC can be performed within practical computation times. Given the periodicity
803 and importance of the strategic planning process, the results of many different scenarios can
804 be evaluated beforehand to support informed decision-making.

805 We can foresee interesting research opportunities regarding extensions of our study. First,
806 one can investigate more efficient ways of ensuring the varietal and age balance requirements
807 using soft constraints. One possibility would be using multi-objective techniques to deal
808 with the conflicting objectives/requirements when maximizing production and minimizing
809 varietal and age balance violation. Moreover, to improve the computational performance of
810 solving the SPMC model, one should resort to decomposition approaches (e.g., decomposing
811 by strata or periods). Alternatively, one can rely on model-based heuristics, such as rolling
812 horizon approaches, *Relax-and-Fix*, and *Fix-and-Optimize*. All these approaches may help
813 to resolve larger and more challenging instances.

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930 Appendix A. Varietal balance results for other model variants

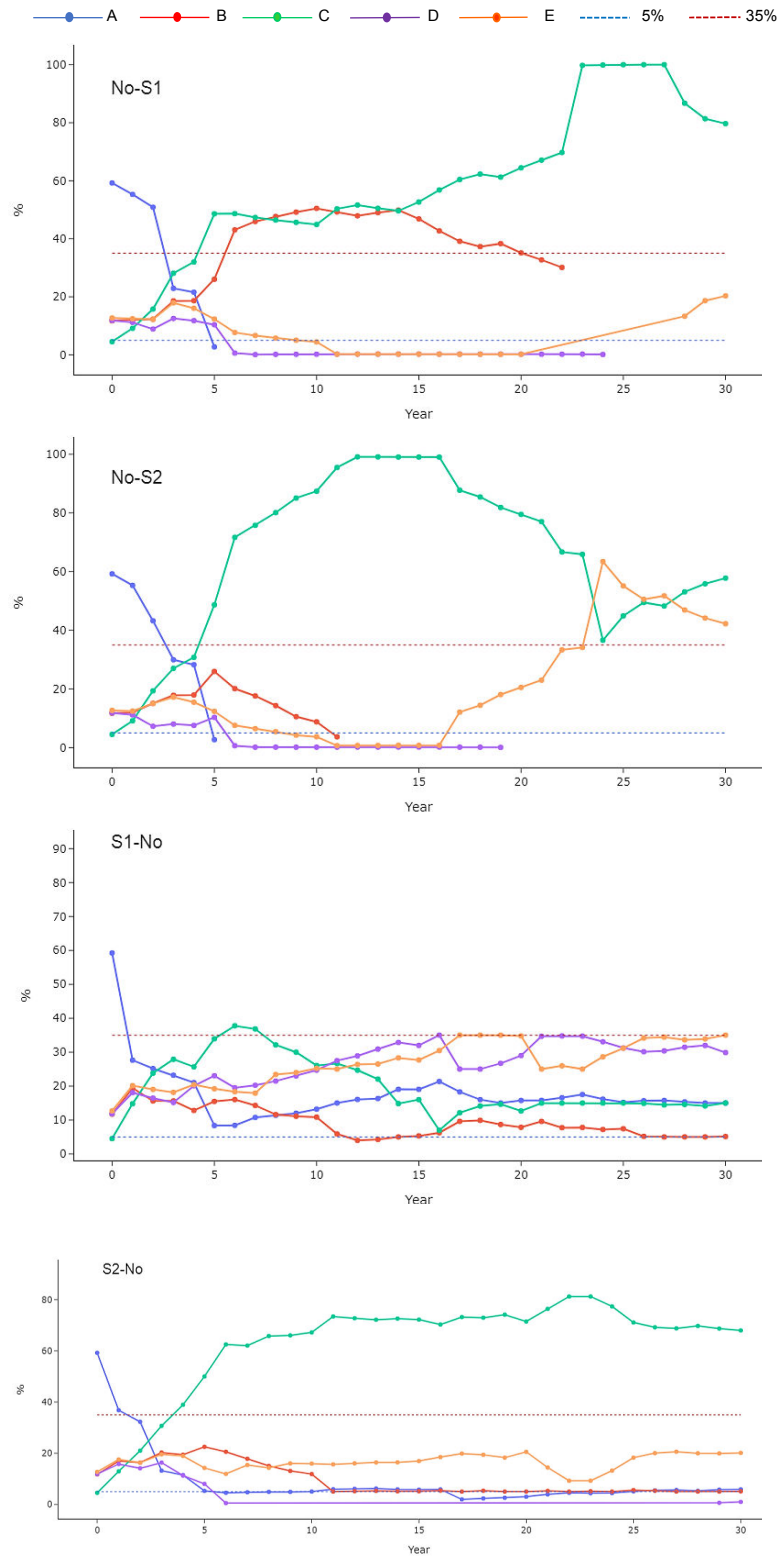


Figure A.8: Production percentage of each variety at each time period in a given pole of the company, in the solutions obtained with the model variants No-S1, No-S2, S1-No, and S2-No.

931 Appendix B. Age balance results for other model variants

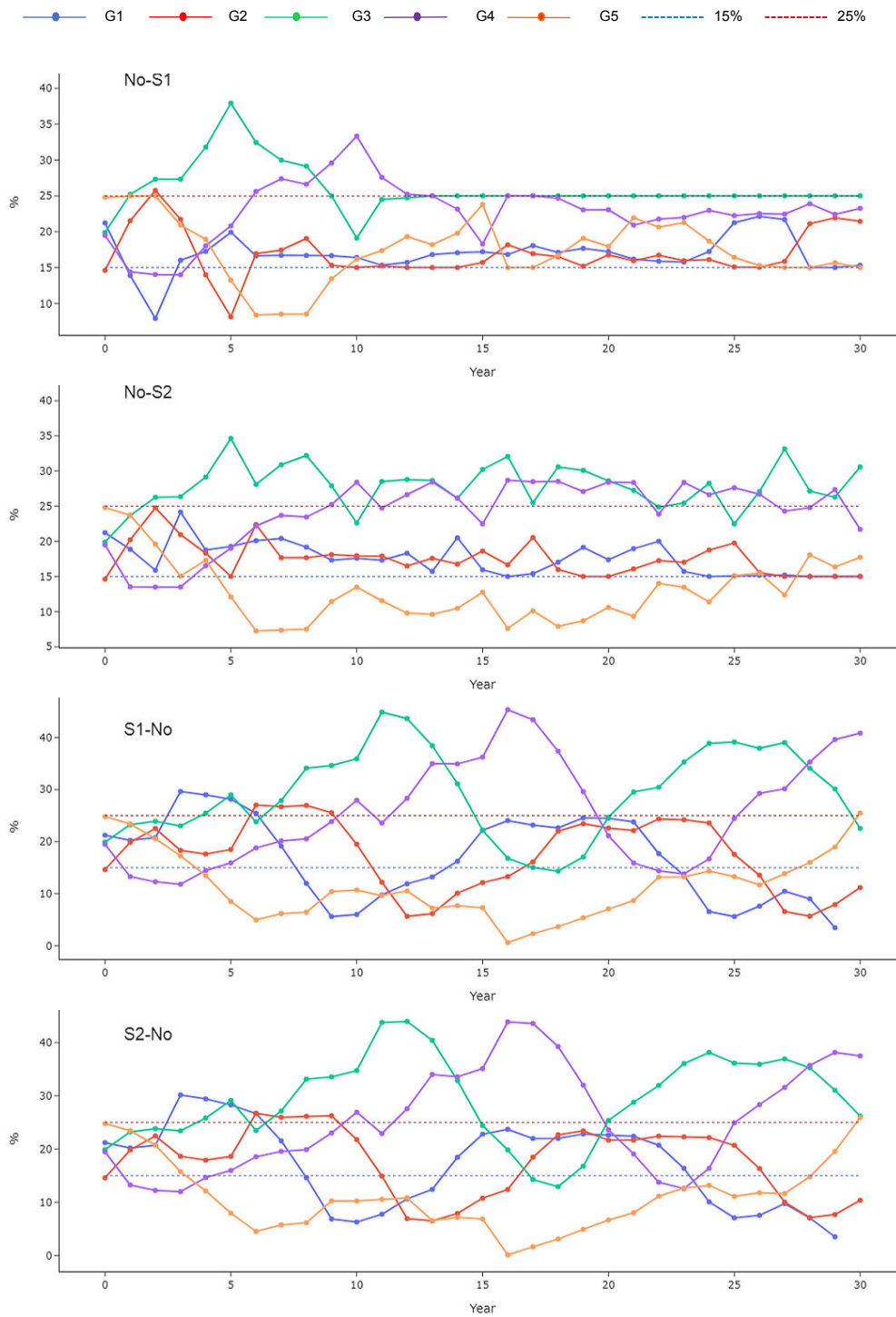


Figure B.9: Percentages of plants in the five age groups at each time period in the solutions obtained with the model variants No-S1, No-S2, S1-No, and S2-No.

932 Appendix C. Planting results for other model variants

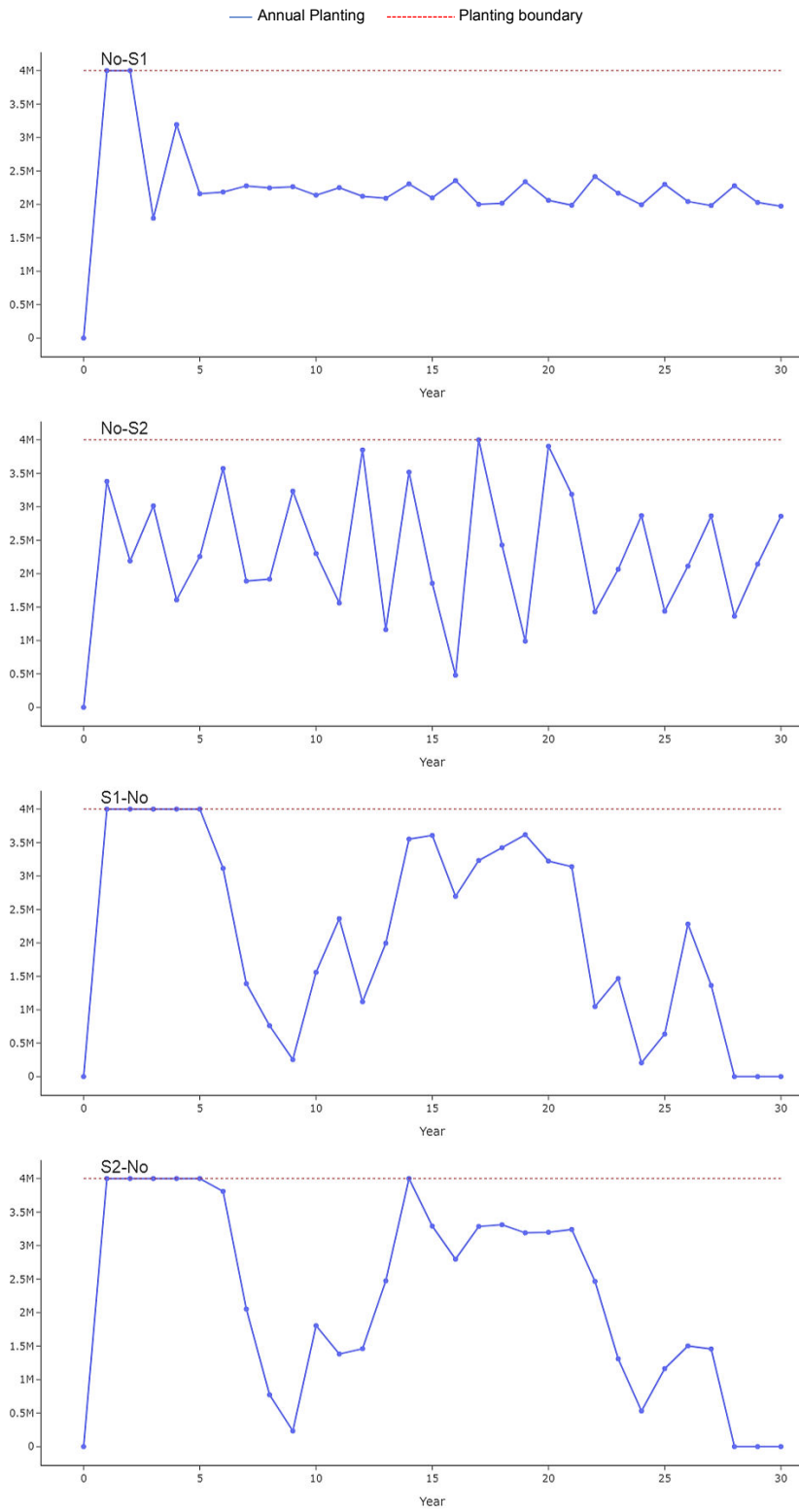


Figure C.10: *Planting of new seedlings at each period in the solutions of model variants No-S1, No-S2, S1-No, and S2-No.*

933 Appendix D. Eradication results for other model variants

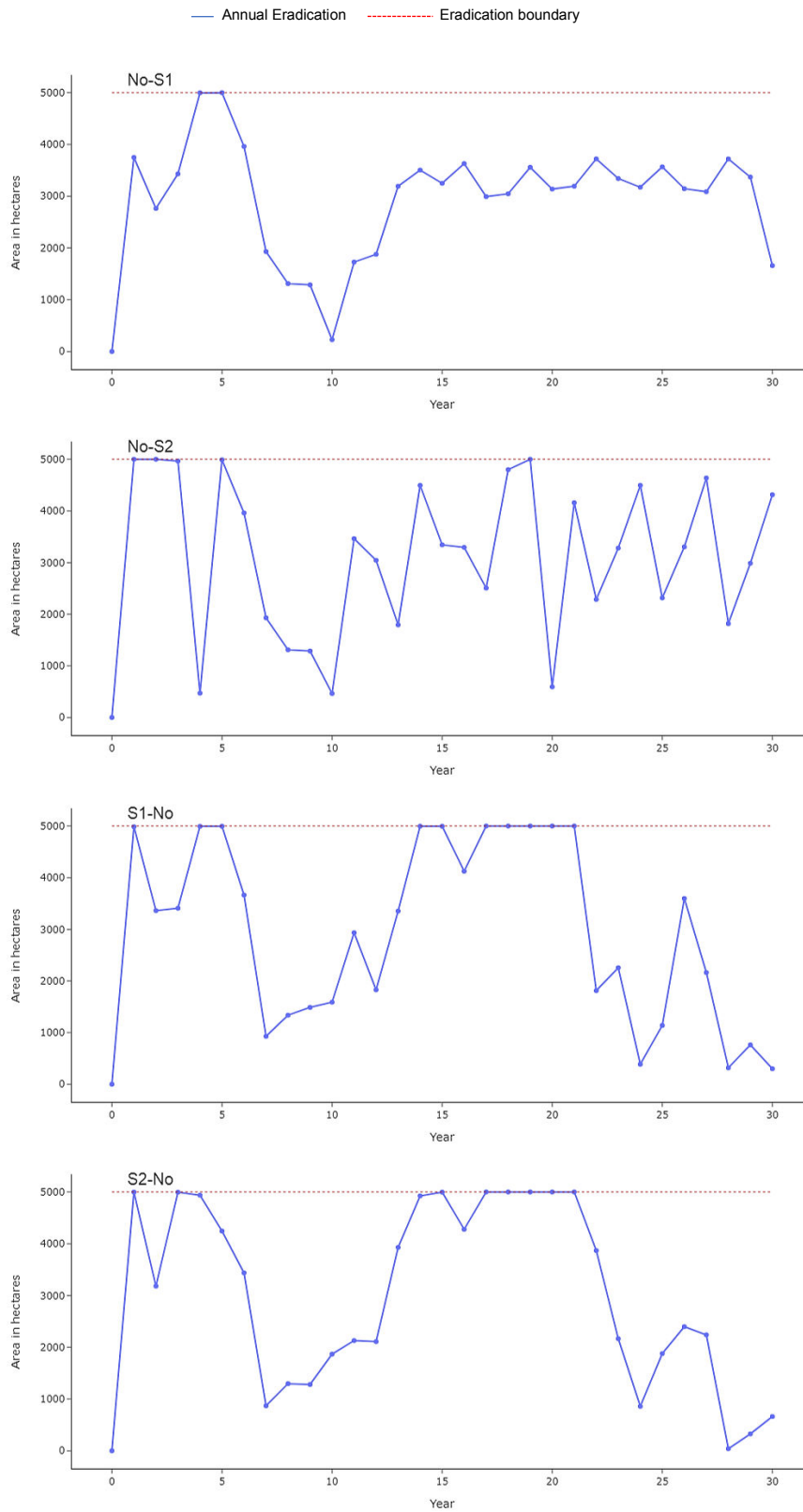


Figure D.11: Eradication at each period in the solutions of model variants No-S1, No-S2, S1-No and S2-No.

934 **Appendix E. Details of computational experiments with the SPMC**

935 We present the details regarding the experiments with different variants of the SPMC
 936 model. Table E.3 presents, for each variant, the final value of the objective function and the
 937 relative gap of the best solution obtained when the solver achieved the time limit of 1 hour.
 938 Note that the solver could not prove optimality in any variant and, hence, all experiments
 939 finished due to the time limit. For this reason, we do not present computation times in Table
 940 E.3.

Table E.3: Computational results of different variants of the SPMC model.

| Variant | Obj. Func. | Relative gap |
|---------|------------|--------------|
| No-No | 1.98E+21 | 0.1883% |
| No-S1 | 1.87E+21 | 0.7659% |
| S1-No | 1.78E+21 | 0.5090% |
| S1-S1 | 1.67E+21 | 1.4736% |
| S2-No | -2.16E+21 | 0.6385% |
| No-S2 | -6.47E+21 | 21.3896% |
| S2-S2 | -1.14E+22 | 15.1255% |

941 We observe in Table E.3 that the model variants S2-No, No-S2, and S2-S2 have negative
 942 values in their respective objective functions. This occurs because, in these experiments,
 943 these variants models highly violates the varietal and age balance requirements, which are
 944 penalized in the objective function. Moreover, the last two variants still show large relative
 945 gaps when the solver terminates due to the achieving the time limit. These results reinforce
 946 that the penalization strategy S2 did not provide good solutions. For the other four model
 947 variants, we observe that S1-S1 has the smallest objective value, mainly because it effectively
 948 satisfies the varietal and age balance requirements in the last periods. Additionally, it has
 949 a slightly larger gap among the four, indicating the difficulty of solving the SPMC with
 950 penalizations on both varietal and age balance violation.